

16. 事業承継の状況

(1) 産業別・従業者規模別表

平成29年度	合 計 Total						
	計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship
		計 Total	5人以下 5 persons or fewer	6～20人 6-20 persons	21～50人 21-50 persons	51人以上 51 persons or more	
母集団企業数(社)	3 219 904	1 458 807	934 724	348 782	107 376	67 925	1 761 097
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%	0.0%
30歳代	2.4%	2.8%	2.6%	2.8%	3.3%	3.2%	2.0%
40歳代	12.6%	16.2%	14.1%	20.6%	19.2%	17.1%	9.7%
50歳代	19.4%	24.4%	23.0%	26.3%	26.8%	30.0%	15.2%
60歳代	32.5%	32.1%	32.5%	29.8%	33.9%	35.6%	32.8%
70歳代	26.1%	19.8%	22.1%	16.9%	14.7%	12.5%	31.3%
80歳代以上	7.0%	4.6%	5.6%	3.5%	2.0%	1.6%	9.0%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	51.3%	42.7%	48.5%	36.4%	27.7%	19.3%	58.6%
2.親族内での承継	39.3%	45.6%	43.5%	49.4%	50.6%	47.2%	34.0%
3.社内人材の昇格	2.8%	5.3%	3.5%	6.9%	10.7%	14.4%	0.7%
4.グループ会社からの派遣	1.0%	2.2%	0.9%	2.4%	6.2%	13.2%	...
5.上記1.～4.以外の外部からの招へい	1.2%	1.4%	0.9%	2.1%	2.5%	3.1%	1.1%
6.その他	4.3%	2.7%	2.7%	2.9%	2.4%	2.8%	5.6%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	10.3%	14.8%	12.0%	17.1%	21.5%	29.7%	6.0%
5年～10年未満	12.2%	15.2%	14.4%	15.6%	17.9%	19.3%	9.4%
10年～20年未満	25.6%	29.3%	29.1%	30.5%	29.6%	25.0%	22.2%
20年～30年未満	19.6%	21.5%	23.4%	20.1%	15.0%	13.7%	17.8%
30年以上	32.3%	19.3%	21.1%	16.8%	16.0%	12.2%	44.7%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	25.9%	33.7%	31.3%	37.6%	39.8%	36.4%	19.4%
2.役員・従業員承継を考えている	4.0%	7.6%	4.9%	11.3%	13.4%	15.6%	1.1%
3.会社への引継ぎを考えている	0.8%	1.3%	1.0%	1.8%	2.1%	1.9%	0.3%
4.個人への引継ぎを考えている	1.2%	0.9%	1.1%	0.8%	0.2%	0.3%	1.4%
5.上記1.～4.以外の方法による事業承継を考えている	1.0%	1.7%	1.3%	2.1%	2.5%	4.1%	0.4%
6.現在の事業を継続するつもりはない	29.1%	12.3%	17.6%	3.6%	1.8%	0.6%	43.1%
7.今はまだ事業承継について考えていない	35.5%	40.1%	40.7%	40.4%	36.6%	35.3%	31.7%
8.その他	2.5%	2.4%	2.0%	2.4%	3.7%	5.8%	2.7%

(注) 従業者規模別表は、「常用雇用者」の規模で分類している。

16. Status of business successions

(1) Table by industry and size of workers

建設業 Construction							Fiscal 2017
計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship	
	計 Total	5人以下 5 persons or fewer	6~20人 6-20 persons	21~50人 21-50 persons	51人以上 51 persons or more		
426 193	279 549	186 793	75 171	13 234	4 351	146 644	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	0.0%	0.0%	—	—	—	—	20 years old and under
2.5%	2.8%	2.9%	2.0%	4.6%	5.3%	2.0%	30s
16.6%	20.5%	18.0%	27.6%	16.6%	16.6%	9.2%	40s
22.1%	25.6%	26.6%	23.0%	25.4%	24.7%	15.4%	50s
32.5%	28.4%	27.9%	28.5%	30.3%	38.9%	40.5%	60s
22.5%	19.2%	21.2%	14.7%	20.1%	13.1%	28.7%	70s
3.7%	3.5%	3.4%	4.1%	2.9%	1.4%	4.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
51.3%	47.4%	54.7%	35.0%	26.2%	17.6%	59.1%	1. Founder
40.6%	43.6%	38.9%	52.8%	54.6%	46.1%	34.8%	2. Interfamilial succession
2.6%	4.0%	2.3%	5.8%	10.8%	21.5%	—	3. Internal promotion
0.7%	1.0%	0.2%	1.7%	4.6%	9.7%	...	4. Dispatch from affiliate company
1.3%	1.5%	0.7%	3.1%	2.7%	4.4%	0.9%	5. Invitation from outside, excluding 1. to 4. above
3.5%	2.6%	3.2%	1.7%	1.1%	0.7%	5.2%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
11.5%	12.9%	9.5%	18.8%	21.5%	28.7%	8.4%	Less than 5 years
11.0%	14.1%	14.9%	11.6%	16.3%	20.0%	4.1%	at least 5 years but less than 10 years
24.0%	28.0%	29.2%	25.8%	24.1%	23.6%	15.3%	at least 10 years but less than 20 years
22.8%	25.8%	27.2%	25.4%	13.0%	12.1%	16.2%	at least 20 years but less than 30 years
30.8%	19.2%	19.1%	18.5%	25.1%	15.6%	56.0%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
28.8%	32.9%	29.0%	40.5%	41.9%	38.6%	21.0%	1. Considering interfamilial succession
4.6%	6.4%	3.0%	11.5%	20.6%	18.8%	1.2%	2. Considering executive or employee succession
0.6%	0.3%	0.0%	1.0%	0.3%	1.3%	1.2%	3. Considering transfer to company
1.0%	0.4%	0.3%	0.6%	—	0.3%	2.2%	4. Considering transfer to individual
1.1%	1.5%	1.3%	1.8%	0.8%	6.5%	0.3%	5. Considering business succession in ways other than 1. to 4. above
24.6%	12.0%	17.4%	1.7%	0.2%	—	48.3%	6. Not considering succession of current business
36.6%	43.4%	45.6%	40.8%	31.0%	30.3%	24.0%	7. Not considering business succession yet
2.7%	3.1%	3.3%	2.1%	5.4%	4.2%	1.8%	8. Other

Notes: The tables by size of workers are categorized by size of regular employees.

16. 事業承継の状況

(1) 産業別・従業者規模別表（続き）

平成29年度	製造業 Manufacturing						
	計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship
		計 Total	5人以下 5 persons or fewer	6～20人 6-20 persons	21～50人 21-50 persons	51人以上 51 persons or more	
母集団企業数(社)	383 595	245 135	120 339	74 300	29 103	21 393	138 461
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	0.2%	0.1%	—	0.0%	—
30歳代	2.0%	2.5%	2.0%	2.6%	3.5%	3.4%	1.2%
40歳代	12.5%	16.2%	15.1%	17.2%	17.3%	17.2%	5.8%
50歳代	20.9%	23.3%	19.9%	24.9%	27.3%	31.5%	16.6%
60歳代	31.1%	31.2%	30.6%	30.2%	34.7%	33.6%	30.9%
70歳代	27.0%	22.3%	26.7%	20.5%	15.9%	12.8%	35.6%
80歳代以上	6.3%	4.4%	5.5%	4.5%	1.4%	1.5%	10.0%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	37.0%	30.3%	38.1%	28.5%	16.8%	11.6%	49.0%
2.親族内での承継	53.7%	58.2%	55.9%	58.6%	66.7%	57.6%	45.6%
3.社内人材の昇格	3.5%	5.2%	3.1%	5.8%	7.7%	11.7%	0.3%
4.グループ会社からの派遣	2.1%	3.3%	0.9%	3.4%	4.8%	14.5%	…
5.上記1.～4.以外の外部からの招へい	1.0%	1.1%	0.6%	1.3%	1.7%	2.3%	0.9%
6.その他	2.7%	1.9%	1.4%	2.4%	2.2%	2.3%	4.3%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	12.3%	15.6%	11.9%	15.1%	19.2%	33.5%	5.7%
5年～10年未満	11.8%	14.9%	12.0%	16.3%	19.1%	20.5%	5.7%
10年～20年未満	24.9%	27.8%	27.0%	29.7%	30.3%	21.9%	19.1%
20年～30年未満	19.1%	20.3%	24.0%	18.5%	15.0%	12.8%	16.6%
30年以上	31.9%	21.4%	25.1%	20.4%	16.4%	11.3%	52.9%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	29.7%	35.6%	28.9%	40.7%	46.5%	40.7%	18.9%
2.役員・従業員承継を考えている	5.7%	8.4%	6.0%	10.1%	10.8%	12.5%	0.9%
3.会社への引継ぎを考えている	1.0%	1.4%	1.4%	1.6%	1.3%	1.5%	0.3%
4.個人への引継ぎを考えている	0.7%	0.9%	1.4%	0.6%	0.1%	0.4%	0.4%
5.上記1.～4.以外の方法による事業承継を考えている	1.4%	2.1%	1.2%	2.8%	2.1%	4.0%	0.1%
6.現在の事業を継続するつもりはない	25.0%	11.6%	21.1%	3.8%	0.4%	0.7%	49.4%
7.今はまだ事業承継について考えていない	33.6%	37.4%	38.5%	37.7%	34.5%	33.7%	26.7%
8.その他	2.9%	2.7%	1.6%	2.7%	4.2%	6.5%	3.3%

(注) 従業者規模別表は、「常用雇用者」の規模で分類している。

16. Status of business successions

(1) Table by industry and size of workers (Continued)

情報通信業 Information and communications							Fiscal 2017
計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship	
	計 Total	5人以下 5 persons or fewer	6~20人 6-20 persons	21~50人 21-50 persons	51人以上 51 persons or more		
38 190	36 139	22 173	8 013	3 485	2 468	2 051	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	0.1%	0.1%	0.1%	—	—	—	20 years old and under
2.2%	2.2%	2.3%	2.1%	1.5%	2.5%	1.7%	30s
15.8%	15.9%	15.0%	19.2%	17.8%	11.4%	13.2%	40s
34.7%	34.1%	31.7%	38.8%	36.0%	38.4%	45.3%	50s
33.7%	33.9%	35.7%	28.6%	33.2%	36.8%	29.1%	60s
11.3%	11.4%	12.4%	9.8%	10.0%	9.9%	9.4%	70s
2.2%	2.3%	2.9%	1.4%	1.5%	1.0%	1.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
67.4%	67.1%	76.8%	59.9%	45.9%	34.6%	71.2%	1. Founder
10.9%	10.1%	8.8%	12.1%	11.9%	13.3%	24.9%	2. Interfamilial succession
12.0%	12.6%	6.5%	18.3%	27.7%	27.9%	0.5%	3. Internal promotion
3.2%	3.4%	1.3%	4.1%	6.8%	14.8%	...	4. Dispatch from affiliate company
2.1%	2.2%	1.4%	2.2%	4.8%	6.0%	0.5%	5. Invitation from outside, excluding 1. to 4. above
4.4%	4.5%	5.2%	3.5%	2.9%	3.5%	3.0%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
13.4%	13.8%	9.2%	16.1%	23.2%	34.1%	5.7%	Less than 5 years
16.7%	17.1%	15.8%	20.8%	16.8%	17.8%	9.4%	at least 5 years but less than 10 years
38.4%	39.4%	43.5%	34.3%	35.5%	24.9%	19.3%	at least 10 years but less than 20 years
20.7%	19.3%	20.3%	20.2%	15.0%	14.2%	46.4%	at least 20 years but less than 30 years
10.8%	10.3%	11.3%	8.6%	9.5%	9.0%	19.3%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
9.0%	9.3%	9.3%	9.0%	9.7%	8.9%	4.9%	1. Considering interfamilial succession
17.4%	18.4%	11.1%	30.0%	30.7%	28.7%	0.8%	2. Considering executive or employee succession
2.9%	3.1%	2.9%	4.0%	2.4%	2.3%	0.1%	3. Considering transfer to company
0.8%	0.8%	0.9%	0.9%	0.1%	0.2%	1.7%	4. Considering transfer to individual
3.7%	3.9%	3.8%	2.6%	6.0%	5.5%	0.5%	5. Considering business succession in ways other than 1. to 4. above
15.0%	12.8%	19.3%	2.9%	2.5%	1.0%	52.2%	6. Not considering succession of current business
48.7%	49.3%	51.0%	47.8%	44.6%	45.4%	38.7%	7. Not considering business succession yet
2.4%	2.5%	1.5%	2.8%	4.1%	7.9%	1.0%	8. Other

Notes: The tables by size of workers are categorized by size of regular employees.

16. 事業承継の状況

(1) 産業別・従業者規模別表（続き）

平成29年度	運輸業、郵便業 Transport and postal activities						
	計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship
		計 Total	5人以下 5 persons or fewer	6～20人 6-20 persons	21～50人 21-50 persons	51人以上 51 persons or more	
母集団企業数(社)	66 858	49 320	13 519	18 135	9 913	7 754	17 538
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	0.1%	0.3%	—	—	0.1%
30歳代	1.8%	2.2%	2.7%	2.6%	1.4%	1.7%	0.5%
40歳代	12.9%	16.3%	13.1%	17.3%	21.2%	13.5%	2.8%
50歳代	23.0%	28.6%	26.3%	27.3%	30.2%	33.5%	6.4%
60歳代	32.2%	30.1%	32.8%	26.9%	29.0%	34.3%	38.3%
70歳代	25.9%	18.9%	20.4%	20.7%	16.6%	14.8%	46.6%
80歳代以上	4.2%	3.8%	4.7%	5.1%	1.6%	2.1%	5.3%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	39.2%	31.2%	41.4%	34.2%	24.9%	14.6%	64.1%
2.親族内での承継	38.6%	47.8%	43.0%	49.6%	49.9%	48.7%	10.4%
3.社内人材の昇格	5.5%	7.3%	5.5%	6.5%	8.3%	11.1%	0.0%
4.グループ会社からの派遣	5.9%	7.9%	4.3%	3.9%	10.9%	19.6%	…
5.上記1.～4.以外の外部からの招へい	2.3%	2.2%	1.8%	2.5%	2.3%	2.4%	2.6%
6.その他	8.4%	3.6%	4.0%	3.4%	3.7%	3.5%	23.0%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	15.7%	19.7%	14.3%	17.2%	24.3%	29.3%	1.6%
5年～10年未満	14.8%	18.1%	17.0%	16.8%	18.5%	22.2%	3.6%
10年～20年未満	28.8%	30.7%	33.3%	31.7%	30.1%	24.6%	22.1%
20年～30年未満	21.6%	16.9%	20.0%	18.2%	14.5%	11.9%	37.8%
30年以上	19.1%	14.5%	15.4%	16.1%	12.6%	11.9%	34.9%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	29.0%	36.1%	30.0%	38.2%	40.2%	36.8%	7.3%
2.役員・従業員承継を考えている	7.1%	9.3%	5.4%	10.0%	9.8%	13.8%	0.3%
3.会社への引継ぎを考えている	1.7%	2.2%	1.2%	1.9%	3.6%	2.7%	0.2%
4.個人への引継ぎを考えている	2.3%	0.3%	0.1%	0.5%	0.2%	0.2%	8.2%
5.上記1.～4.以外の方法による事業承継を考えている	3.0%	3.2%	2.1%	3.3%	3.4%	4.4%	2.5%
6.現在の事業を継続するつもりはない	15.0%	5.5%	14.8%	3.3%	1.1%	0.3%	44.2%
7.今はまだ事業承継について考えていない	37.9%	40.7%	44.6%	40.9%	38.7%	35.8%	29.5%
8.その他	4.0%	2.7%	1.9%	1.9%	3.0%	6.0%	7.8%

(注) 従業者規模別表は、「常用雇用者」の規模で分類している。

16. Status of business successions

(1) Table by industry and size of workers (Continued)

卸売業 Wholesale							Fiscal 2017
計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship	
	計 Total	5人以下 5 persons or fewer	6~20人 6-20 persons	21~50人 21-50 persons	51人以上 51 persons or more		
199 984	158 561	104 037	36 831	11 037	6 655	41 423	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.2%	0.2%	0.3%	—	—	—	0.1%	20 years old and under
1.6%	1.8%	1.9%	1.2%	2.7%	1.7%	1.0%	30s
13.4%	15.0%	12.5%	20.6%	20.0%	15.4%	7.2%	40s
23.9%	27.5%	26.5%	31.0%	25.8%	25.7%	10.1%	50s
32.2%	33.2%	34.0%	28.6%	34.9%	43.3%	28.3%	60s
24.5%	19.0%	20.8%	16.1%	16.2%	12.8%	45.6%	70s
4.1%	3.2%	3.9%	2.6%	0.4%	1.1%	7.6%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
35.8%	34.3%	41.3%	24.5%	15.8%	9.1%	41.7%	1. Founder
50.6%	51.1%	48.9%	57.0%	52.7%	49.7%	48.7%	2. Interfamilial succession
6.8%	8.4%	5.2%	10.2%	21.5%	25.9%	0.5%	3. Internal promotion
2.3%	2.8%	1.6%	3.8%	5.4%	12.5%	...	4. Dispatch from affiliate company
1.6%	1.2%	0.9%	1.6%	2.4%	1.9%	3.0%	5. Invitation from outside, excluding 1. to 4. above
3.0%	2.2%	2.1%	2.9%	2.2%	0.9%	6.2%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
14.7%	16.9%	13.8%	20.9%	25.9%	28.3%	5.3%	Less than 5 years
14.9%	16.8%	15.9%	18.7%	20.1%	16.6%	6.4%	at least 5 years but less than 10 years
31.8%	32.8%	33.4%	32.9%	27.1%	31.8%	27.5%	at least 10 years but less than 20 years
17.7%	17.5%	19.5%	14.0%	11.2%	13.8%	18.6%	at least 20 years but less than 30 years
20.9%	16.0%	17.4%	13.5%	15.6%	9.5%	42.2%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
29.5%	32.0%	29.1%	38.5%	35.7%	35.8%	19.5%	1. Considering interfamilial succession
8.6%	9.5%	5.7%	14.7%	18.4%	24.5%	5.3%	2. Considering executive or employee succession
2.5%	3.1%	2.9%	3.4%	4.9%	1.9%	0.4%	3. Considering transfer to company
0.7%	0.5%	0.6%	0.5%	0.0%	0.4%	1.5%	4. Considering transfer to individual
1.2%	1.5%	1.3%	1.4%	1.7%	4.0%	0.1%	5. Considering business succession in ways other than 1. to 4. above
18.7%	13.3%	19.5%	1.9%	0.3%	0.9%	40.2%	6. Not considering succession of current business
36.8%	38.6%	39.7%	38.2%	36.2%	27.7%	29.8%	7. Not considering business succession yet
1.9%	1.6%	1.3%	1.5%	2.8%	5.0%	3.3%	8. Other

Notes: The tables by size of workers are categorized by size of regular employees.

16. 事業承継の状況

(1) 産業別・従業者規模別表（続き）

平成29年度	小売業 Retail						
	計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship
		計 Total	5人以下 5 persons or fewer	6～20人 6-20 persons	21～50人 21-50 persons	51人以上 51 persons or more	
母集団企業数(社)	626 919	231 154	159 742	49 558	14 838	7 016	395 765
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.2%	0.1%	0.7%	0.5%	—	0.0%
30歳代	2.4%	4.3%	3.9%	6.2%	2.7%	2.6%	1.3%
40歳代	9.9%	15.2%	13.4%	17.7%	22.0%	23.5%	6.8%
50歳代	16.4%	23.1%	20.9%	28.1%	28.8%	26.3%	12.4%
60歳代	32.4%	34.6%	35.3%	31.8%	36.6%	35.6%	31.0%
70歳代	27.7%	18.0%	20.7%	13.8%	7.3%	9.8%	33.3%
80歳代以上	11.2%	4.6%	5.9%	1.7%	2.0%	2.3%	15.1%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	41.9%	40.0%	39.6%	42.5%	43.5%	25.6%	43.0%
2.親族内での承継	49.9%	50.9%	53.0%	46.8%	41.8%	51.7%	49.4%
3.社内人材の昇格	2.0%	3.6%	2.5%	5.1%	6.4%	10.3%	1.1%
4.グループ会社からの派遣	0.5%	1.4%	0.9%	0.7%	6.2%	8.0%	…
5.上記1.～4.以外の外部からの招へい	1.5%	1.6%	1.1%	3.1%	1.0%	2.5%	1.5%
6.その他	4.1%	2.5%	2.9%	1.9%	1.2%	1.8%	5.0%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	9.2%	14.6%	12.9%	17.8%	17.6%	24.2%	5.5%
5年～10年未満	12.2%	14.4%	15.4%	11.9%	12.0%	16.8%	10.7%
10年～20年未満	22.5%	26.1%	22.8%	33.8%	34.0%	27.8%	20.1%
20年～30年未満	18.0%	22.6%	23.4%	20.9%	23.0%	16.4%	14.9%
30年以上	38.2%	22.3%	25.5%	15.7%	13.4%	14.9%	48.9%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	21.7%	32.5%	28.9%	40.2%	40.1%	43.9%	15.4%
2.役員・従業員承継を考えている	2.6%	5.9%	4.6%	8.4%	7.7%	13.2%	0.7%
3.会社への引継ぎを考えている	0.5%	1.4%	1.2%	1.7%	2.5%	1.7%	—
4.個人への引継ぎを考えている	1.0%	1.4%	1.8%	0.6%	0.6%	0.1%	0.8%
5.上記1.～4.以外の方法による事業承継を考えている	0.8%	1.6%	1.2%	2.2%	3.0%	2.6%	0.4%
6.現在の事業を継続するつもりはない	37.4%	14.7%	19.5%	3.2%	5.9%	1.0%	50.7%
7.今はまだ事業承継について考えていない	33.5%	40.3%	40.0%	42.8%	38.7%	32.8%	29.6%
8.その他	2.4%	2.3%	2.7%	0.9%	1.5%	4.7%	2.5%

(注) 従業者規模別表は、「常用雇用者」の規模で分類している。

16. Status of business successions

(1) Table by industry and size of workers (Continued)

不動産業, 物品賃貸業 Real estate and goods rental and leasing							Fiscal 2017
計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship	
	計 Total	5人以下 5 persons or fewer	6~20人 6-20 persons	21~50人 21-50 persons	51人以上 51 persons or more		
305 214	159 366	146 572	9 177	2 173	1 445	145 848	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.3%	0.1%	0.1%	0.2%	—	—	0.5%	20 years old and under
1.4%	2.3%	2.3%	2.6%	2.3%	2.1%	0.4%	30s
6.5%	10.5%	9.7%	21.6%	16.0%	14.7%	2.0%	40s
13.8%	19.7%	19.3%	21.8%	29.2%	40.5%	7.1%	50s
29.3%	31.5%	31.4%	32.7%	32.8%	31.2%	26.9%	60s
32.8%	25.3%	26.1%	17.4%	17.4%	10.6%	41.0%	70s
16.0%	10.5%	11.2%	3.7%	2.3%	0.8%	22.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
44.4%	47.4%	48.2%	37.7%	42.2%	37.8%	41.1%	1. Founder
48.1%	43.8%	44.4%	40.1%	29.8%	28.3%	52.9%	2. Interfamilial succession
1.9%	3.5%	3.0%	9.5%	12.0%	10.5%	—	3. Internal promotion
0.7%	1.4%	0.9%	4.0%	9.4%	16.4%	...	4. Dispatch from affiliate company
0.8%	1.1%	0.9%	2.9%	4.4%	3.4%	0.5%	5. Invitation from outside, excluding 1. to 4. above
4.1%	2.9%	2.7%	5.9%	2.3%	3.6%	5.5%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
11.5%	14.5%	14.0%	18.5%	22.5%	29.8%	7.5%	Less than 5 years
12.1%	15.3%	15.0%	20.6%	14.5%	14.2%	7.9%	at least 5 years but less than 10 years
27.6%	28.8%	28.8%	27.2%	26.3%	34.2%	26.0%	at least 10 years but less than 20 years
21.5%	20.6%	21.0%	16.7%	15.7%	12.7%	22.6%	at least 20 years but less than 30 years
27.4%	20.8%	21.1%	17.0%	21.0%	9.0%	36.0%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
52.3%	49.1%	50.2%	35.7%	35.1%	35.6%	56.0%	1. Considering interfamilial succession
1.8%	3.4%	2.8%	8.7%	11.8%	12.9%	0.1%	2. Considering executive or employee succession
0.4%	0.7%	0.6%	1.4%	1.4%	3.0%	0.1%	3. Considering transfer to company
1.1%	0.7%	0.8%	—	0.4%	0.2%	1.6%	4. Considering transfer to individual
0.7%	1.3%	1.1%	3.5%	3.9%	4.1%	—	5. Considering business succession in ways other than 1. to 4. above
13.1%	9.6%	10.3%	1.4%	0.7%	0.9%	17.0%	6. Not considering succession of current business
28.5%	33.6%	32.8%	43.9%	42.6%	36.3%	22.7%	7. Not considering business succession yet
2.1%	1.6%	1.3%	5.5%	4.3%	7.1%	2.6%	8. Other

Notes: The tables by size of workers are categorized by size of regular employees.

16. 事業承継の状況

(1) 産業別・従業者規模別表（続き）

平成29年度	学術研究、専門・技術サービス業 Scientific research, professional and technical services						
	計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship
計 Total		5人以下 5 persons or fewer	6～20人 6-20 persons	21～50人 21-50 persons	51人以上 51 persons or more		
母集団企業数(社)	175 553	75 963	58 713	12 877	2 959	1 414	99 590
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.0%	0.0%	0.0%	—	—	—	—
30歳代	1.7%	2.2%	2.4%	1.7%	1.3%	0.9%	1.3%
40歳代	12.7%	12.2%	11.7%	14.7%	12.4%	10.2%	13.0%
50歳代	22.7%	25.4%	24.2%	29.9%	29.1%	27.7%	20.7%
60歳代	37.3%	40.6%	41.1%	37.5%	40.7%	51.3%	34.7%
70歳代	20.4%	16.9%	18.0%	13.5%	14.6%	9.0%	23.1%
80歳代以上	5.2%	2.6%	2.6%	2.8%	1.9%	0.9%	7.2%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	74.2%	67.9%	73.6%	55.9%	31.0%	19.1%	79.0%
2.親族内での承継	16.0%	17.1%	16.1%	18.7%	26.0%	23.4%	15.2%
3.社内人材の昇格	4.3%	9.4%	6.1%	17.8%	27.6%	31.8%	0.5%
4.グループ会社からの派遣	0.7%	1.6%	0.5%	3.0%	8.1%	16.6%	…
5.上記1.～4.以外の外部からの招へい	1.8%	1.6%	1.2%	2.0%	6.2%	6.0%	1.9%
6.その他	3.0%	2.4%	2.4%	2.6%	1.2%	3.2%	3.5%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	9.0%	12.2%	10.3%	14.3%	27.5%	36.9%	6.2%
5年～10年未満	12.0%	14.5%	13.7%	17.5%	16.6%	18.6%	9.8%
10年～20年未満	27.6%	31.3%	31.9%	30.9%	25.2%	21.9%	24.3%
20年～30年未満	22.8%	25.2%	27.3%	19.8%	12.7%	11.3%	20.7%
30年以上	28.6%	16.8%	16.7%	17.5%	18.0%	11.3%	39.1%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	17.5%	18.6%	17.6%	22.1%	22.2%	19.9%	16.6%
2.役員・従業員承継を考えている	7.8%	13.6%	10.5%	22.9%	29.6%	25.2%	3.4%
3.会社への引継ぎを考えている	1.1%	1.3%	1.1%	1.8%	2.5%	4.3%	1.0%
4.個人への引継ぎを考えている	3.5%	1.0%	1.0%	1.4%	0.1%	0.2%	5.4%
5.上記1.～4.以外の方法による事業承継を考えている	1.5%	1.9%	1.2%	3.6%	5.5%	7.2%	1.1%
6.現在の事業を継続するつもりはない	28.4%	18.6%	23.5%	2.5%	0.5%	0.7%	35.7%
7.今はまだ事業承継について考えていない	38.8%	43.2%	43.7%	42.8%	36.7%	35.8%	35.6%
8.その他	1.4%	1.8%	1.4%	2.9%	2.8%	6.7%	1.1%

(注) 従業者規模別表は、「常用雇用者」の規模で分類している。

16. Status of business successions

(1) Table by industry and size of workers (Continued)

宿泊業, 飲食サービス業 Accommodations, eating and drinking services							Fiscal 2017
計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship	
	計 Total	5人以下 5 persons or fewer	6~20人 6-20 persons	21~50人 21-50 persons	51人以上 51 persons or more		
506 079	87 682	44 316	30 496	7 987	4 883	418 397	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	0.0%	—	—	—	0.2%	—	20 years old and under
3.5%	3.0%	2.5%	2.4%	7.0%	5.8%	3.6%	30s
14.5%	16.9%	12.1%	21.6%	22.9%	21.3%	13.9%	40s
16.3%	20.7%	18.4%	24.9%	16.6%	22.7%	15.4%	50s
36.9%	32.8%	35.5%	27.2%	38.1%	34.3%	37.8%	60s
26.2%	21.3%	23.8%	21.6%	11.6%	13.3%	27.3%	70s
2.6%	5.2%	7.7%	2.4%	3.8%	2.3%	2.1%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
68.5%	43.6%	47.1%	40.7%	38.0%	39.0%	73.7%	1. Founder
24.1%	47.5%	46.6%	49.4%	48.5%	43.1%	19.2%	2. Interfamilial succession
1.3%	2.9%	2.8%	2.9%	2.2%	5.5%	0.9%	3. Internal promotion
0.2%	1.3%	0.6%	0.6%	4.2%	6.5%	...	4. Dispatch from affiliate company
0.6%	1.1%	0.9%	0.1%	4.4%	3.8%	0.5%	5. Invitation from outside, excluding 1. to 4. above
5.3%	3.6%	2.0%	6.3%	2.8%	2.2%	5.7%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
7.0%	11.6%	10.1%	9.8%	20.7%	21.1%	5.9%	Less than 5 years
13.8%	14.9%	10.0%	20.1%	19.7%	19.5%	13.6%	at least 5 years but less than 10 years
26.8%	29.5%	26.6%	33.6%	31.9%	26.2%	26.1%	at least 10 years but less than 20 years
18.1%	21.5%	24.5%	21.1%	12.3%	13.1%	17.3%	at least 20 years but less than 30 years
34.3%	22.5%	28.8%	15.4%	15.4%	20.1%	37.1%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
19.3%	36.9%	35.4%	35.9%	47.4%	39.4%	15.7%	1. Considering interfamilial succession
1.5%	4.3%	2.4%	5.2%	6.0%	13.0%	0.9%	2. Considering executive or employee succession
0.1%	0.7%	—	1.4%	1.4%	1.8%	—	3. Considering transfer to company
1.6%	1.7%	1.7%	2.4%	—	—	1.6%	4. Considering transfer to individual
0.6%	1.2%	1.5%	—	3.6%	1.3%	0.5%	5. Considering business succession in ways other than 1. to 4. above
36.2%	13.5%	18.6%	10.4%	5.5%	0.3%	40.9%	6. Not considering succession of current business
38.7%	38.7%	39.3%	39.2%	33.1%	40.2%	38.7%	7. Not considering business succession yet
2.0%	3.0%	1.2%	5.5%	2.9%	4.1%	1.8%	8. Other

Notes: The tables by size of workers are categorized by size of regular employees.

16. 事業承継の状況

(1) 産業別・従業者規模別表（続き）

平成29年度	生活関連サービス業、娯楽業 Living-related and personal services and amusement services						
	計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship
		計 Total	5人以下 5 persons or fewer	6～20人 6-20 persons	21～50人 21-50 persons	51人以上 51 persons or more	
母集団企業数(社)	364 465	57 322	34 169	14 348	5 119	3 686	307 143
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.0%	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%
30歳代	2.5%	3.4%	2.8%	4.7%	2.8%	4.4%	2.4%
40歳代	13.4%	18.0%	16.1%	21.6%	20.1%	19.4%	12.5%
50歳代	21.3%	26.3%	24.6%	29.0%	28.2%	28.5%	20.3%
60歳代	28.3%	30.6%	32.9%	24.5%	30.4%	33.1%	27.9%
70歳代	27.3%	17.9%	19.5%	16.5%	15.4%	12.4%	29.1%
80歳代以上	7.1%	3.7%	3.9%	3.7%	3.0%	2.1%	7.7%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	63.4%	51.7%	58.1%	49.2%	34.5%	26.5%	65.7%
2.親族内での承継	27.5%	37.4%	34.7%	39.4%	42.4%	46.7%	25.6%
3.社内人材の昇格	1.3%	4.3%	3.2%	4.6%	8.1%	8.2%	0.7%
4.グループ会社からの派遣	0.3%	2.1%	1.0%	1.5%	5.9%	8.9%	...
5.上記1.～4.以外の外部からの招へい	1.3%	1.5%	0.7%	1.9%	3.4%	4.2%	1.2%
6.その他	6.2%	3.1%	2.2%	3.4%	5.7%	5.5%	6.8%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	6.3%	12.7%	9.9%	13.9%	19.3%	25.2%	4.9%
5年～10年未満	9.5%	15.2%	12.3%	18.0%	23.2%	19.7%	8.3%
10年～20年未満	22.9%	32.0%	32.0%	35.3%	27.1%	26.5%	21.0%
20年～30年未満	19.3%	21.9%	25.8%	16.5%	15.7%	15.0%	18.8%
30年以上	42.1%	18.2%	20.0%	16.2%	14.7%	13.7%	47.0%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	16.8%	30.9%	27.9%	34.2%	36.4%	38.2%	14.1%
2.役員・従業員承継を考えている	2.1%	8.0%	5.2%	12.4%	11.7%	11.3%	1.0%
3.会社への引継ぎを考えている	0.4%	1.3%	0.9%	1.8%	2.1%	2.1%	0.3%
4.個人への引継ぎを考えている	0.7%	1.6%	2.2%	0.6%	0.8%	1.1%	0.6%
5.上記1.～4.以外の方法による事業承継を考えている	0.4%	1.9%	1.4%	1.8%	3.2%	4.1%	0.2%
6.現在の事業を継続するつもりはない	40.0%	11.3%	16.5%	5.0%	2.0%	0.4%	45.4%
7.今はまだ事業承継について考えていない	35.6%	42.9%	44.3%	42.2%	38.8%	38.3%	34.2%
8.その他	3.9%	2.2%	1.5%	2.0%	5.1%	4.3%	4.3%

(注) 従業者規模別表は、「常用雇用者」の規模で分類している。

16. Status of business successions

(1) Table by industry and size of workers (Continued)

サービス業（他に分類されないもの） Services (N. E. C.)							Fiscal 2017
計 Total	法人企業 Business corporations					個人企業 Individual proprietor- ship	
	計 Total	5人以下 5 persons or fewer	6~20人 6-20 persons	21~50人 21-50 persons	51人以上 51 persons or more		
126 854	78 618	44 351	19 878	7 530	6 859	48 236	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	0.1%	—	—	0.6%	0.2%	0.1%	20 years old and under
3.0%	2.5%	2.3%	2.1%	3.9%	3.6%	3.8%	30s
16.2%	19.0%	19.4%	18.5%	21.2%	15.6%	11.6%	40s
22.2%	25.2%	24.1%	24.8%	24.6%	33.6%	17.5%	50s
33.2%	32.5%	31.2%	35.2%	32.0%	33.6%	34.2%	60s
21.5%	17.1%	19.2%	15.2%	14.9%	12.0%	28.7%	70s
3.8%	3.6%	3.8%	4.3%	2.8%	1.4%	4.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
49.9%	43.9%	49.9%	40.8%	32.9%	26.4%	59.8%	1. Founder
35.5%	37.9%	37.4%	41.2%	37.8%	31.1%	31.7%	2. Interfamilial succession
5.1%	7.9%	5.2%	8.6%	13.5%	17.0%	0.4%	3. Internal promotion
2.5%	4.1%	2.2%	2.6%	9.0%	15.0%	...	4. Dispatch from affiliate company
1.5%	1.7%	1.0%	2.3%	2.3%	4.5%	1.1%	5. Invitation from outside, excluding 1. to 4. above
5.4%	4.4%	4.2%	4.4%	4.6%	6.1%	7.0%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
15.9%	20.1%	15.5%	23.6%	27.4%	31.8%	8.4%	Less than 5 years
12.6%	16.5%	16.1%	15.8%	19.7%	18.2%	5.7%	at least 5 years but less than 10 years
28.4%	32.1%	35.0%	29.5%	30.1%	23.8%	21.7%	at least 10 years but less than 20 years
17.6%	17.2%	16.8%	19.9%	12.2%	17.0%	18.4%	at least 20 years but less than 30 years
25.5%	14.0%	16.6%	11.1%	10.7%	9.2%	45.8%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
24.3%	29.1%	26.7%	35.1%	31.2%	24.9%	16.4%	1. Considering interfamilial succession
6.3%	9.7%	7.0%	11.7%	14.0%	16.9%	0.8%	2. Considering executive or employee succession
1.2%	1.4%	0.5%	2.9%	2.1%	2.2%	1.0%	3. Considering transfer to company
1.1%	1.6%	2.3%	1.1%	0.4%	0.3%	0.1%	4. Considering transfer to individual
1.1%	1.7%	1.2%	1.8%	1.4%	4.7%	0.1%	5. Considering business succession in ways other than 1. to 4. above
23.6%	9.6%	14.7%	4.7%	1.3%	0.6%	46.4%	6. Not considering succession of current business
39.2%	44.4%	45.9%	41.4%	44.7%	43.1%	30.7%	7. Not considering business succession yet
3.2%	2.4%	1.7%	1.4%	5.0%	7.4%	4.4%	8. Other

Notes: The tables by size of workers are categorized by size of regular employees.

16. 事業承継の状況

(2) 産業中分類別表

平成29年度	合計 Total	建設業 Construction				計 Total	09 食料品製造業 Food	10 飲料・たばこ・ 飼料製造業 Beverages, tobacco and feed
		計 Total	06	07	08			
			総合工事業 Construction work, general including public and private construction work	職別工事業 (設備工事業 を除く) Construction work by specialist contractor, except equipment installation work	設備工事業 Equipment installation work			
母集団企業数(社)	3 219 904	426 193	181 815	142 628	101 749	383 595	38 448	6 034
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.0%	—	0.0%	—	0.1%	—	—
30歳代	2.4%	2.5%	2.6%	2.8%	1.9%	2.0%	4.9%	3.6%
40歳代	12.6%	16.6%	15.6%	13.2%	23.2%	12.5%	12.2%	14.1%
50歳代	19.4%	22.1%	22.8%	22.3%	20.5%	20.9%	18.8%	24.9%
60歳代	32.5%	32.5%	30.7%	36.0%	31.0%	31.1%	28.7%	33.0%
70歳代	26.1%	22.5%	23.3%	22.7%	20.7%	27.0%	27.3%	20.3%
80歳代以上	7.0%	3.7%	4.9%	3.0%	2.8%	6.3%	8.1%	4.2%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	51.3%	51.3%	46.6%	55.5%	53.9%	37.0%	25.8%	18.8%
2.親族内での承継	39.3%	40.6%	45.1%	38.0%	36.1%	53.7%	66.2%	69.7%
3.社内人材の昇格	2.8%	2.6%	2.5%	1.8%	4.0%	3.5%	2.9%	2.2%
4.グループ会社からの派遣	1.0%	0.7%	0.8%	0.4%	0.9%	2.1%	2.2%	4.6%
5.上記1.～4.以外の外部からの招へい	1.2%	1.3%	1.6%	0.4%	2.1%	1.0%	0.7%	1.5%
6.その他	4.3%	3.5%	3.4%	4.0%	3.0%	2.7%	2.2%	3.2%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	10.3%	11.5%	12.4%	11.2%	10.4%	12.3%	14.0%	16.9%
5年～10年未満	12.2%	11.0%	10.5%	8.2%	15.4%	11.8%	13.1%	16.9%
10年～20年未満	25.6%	24.0%	24.0%	21.6%	27.1%	24.9%	26.3%	25.5%
20年～30年未満	19.6%	22.8%	23.2%	21.2%	24.1%	19.1%	18.5%	16.0%
30年以上	32.3%	30.8%	29.8%	37.8%	23.0%	31.9%	28.1%	24.6%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	25.9%	28.8%	31.2%	28.0%	25.6%	29.7%	41.0%	48.6%
2.役員・従業員承継を考えている	4.0%	4.6%	4.9%	4.5%	4.3%	5.7%	3.3%	6.2%
3.会社への引継ぎを考えている	0.8%	0.6%	1.0%	0.4%	0.4%	1.0%	0.8%	2.0%
4.個人への引継ぎを考えている	1.2%	1.0%	1.2%	0.4%	1.4%	0.7%	0.6%	1.6%
5.上記1.～4.以外の方法による事業承継を考えている	1.0%	1.1%	0.8%	0.7%	2.1%	1.4%	0.4%	2.3%
6.現在の事業を継続するつもりはない	29.1%	24.6%	23.3%	30.5%	18.7%	25.0%	15.6%	11.7%
7.今はまだ事業承継について考えていない	35.5%	36.6%	35.3%	32.2%	45.2%	33.6%	34.8%	24.9%
8.その他	2.5%	2.7%	2.3%	3.5%	2.3%	2.9%	3.5%	2.7%

16. Status of business successions

(2) Middle division of industrial classification

製造業 Manufacturing								Fiscal 2017
11	12	13	14	15	16	17	18	
繊維工業 Textile mill products	木材・木製品製造業 (家具を除く) Lumber and wood products, except furniture	家具・装備品製造業 Furniture and fixtures	パルプ・紙・紙加工品製造業 Pulp, paper and paper products	印刷・同関連業 Printing and allied industries	化学工業 Chemical and allied products	石油製品・石炭製品製造業 Petroleum and coal products	プラスチック製品製造業 (別掲を除く) Plastic products, except otherwise classified	
39 219	11 909	20 902	9 088	27 273	4 889	498	18 743	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
—	—	—	0.5%	0.2%	—	—	0.3%	20 years old and under
0.9%	2.7%	0.7%	2.4%	0.4%	1.9%	3.9%	0.8%	30s
7.7%	11.4%	11.3%	12.4%	10.2%	11.5%	6.6%	16.1%	40s
15.8%	20.8%	23.3%	26.2%	21.1%	30.1%	16.5%	22.7%	50s
32.1%	29.3%	40.3%	27.0%	33.8%	33.5%	51.1%	28.6%	60s
30.5%	29.8%	21.9%	25.6%	26.4%	16.0%	16.1%	26.9%	70s
12.9%	6.0%	2.5%	5.9%	7.9%	7.0%	5.8%	4.6%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
44.1%	21.7%	42.1%	27.7%	38.9%	19.5%	16.5%	43.5%	1. Founder
47.8%	74.6%	52.8%	65.1%	49.9%	51.3%	52.5%	49.5%	2. Interfamilial succession
2.7%	0.2%	1.5%	1.6%	5.1%	10.4%	8.7%	2.7%	3. Internal promotion
1.0%	0.7%	0.3%	3.8%	3.7%	13.2%	16.3%	1.3%	4. Dispatch from affiliate company
0.5%	1.0%	3.2%	0.5%	0.4%	2.5%	1.9%	1.2%	5. Invitation from outside, excluding 1. to 4. above
3.9%	1.9%	0.1%	1.3%	1.9%	3.2%	4.0%	1.9%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
8.0%	16.1%	10.1%	14.5%	11.4%	29.3%	23.9%	14.9%	Less than 5 years
9.1%	8.6%	10.1%	17.9%	11.8%	20.6%	18.3%	11.0%	at least 5 years but less than 10 years
19.2%	17.0%	25.1%	22.9%	25.2%	24.0%	27.9%	20.8%	at least 10 years but less than 20 years
16.4%	18.9%	22.6%	17.1%	21.1%	9.1%	16.6%	26.9%	at least 20 years but less than 30 years
47.3%	39.4%	32.0%	27.6%	30.5%	17.0%	13.3%	26.4%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
19.6%	26.9%	29.0%	32.3%	20.9%	36.6%	24.6%	35.6%	1. Considering interfamilial succession
6.2%	4.3%	1.7%	5.3%	4.4%	12.1%	12.0%	5.6%	2. Considering executive or employee succession
0.4%	0.1%	0.6%	1.7%	1.2%	2.0%	4.3%	0.1%	3. Considering transfer to company
0.5%	0.9%	1.3%	—	0.3%	0.1%	—	0.5%	4. Considering transfer to individual
0.9%	0.4%	0.0%	2.1%	2.6%	5.9%	8.8%	0.7%	5. Considering business succession in ways other than 1. to 4. above
41.1%	35.1%	31.1%	24.4%	28.1%	3.6%	6.8%	21.5%	6. Not considering succession of current business
25.6%	31.1%	35.7%	29.9%	40.7%	33.2%	39.0%	34.2%	7. Not considering business succession yet
5.7%	1.3%	0.4%	4.3%	1.8%	6.4%	4.4%	1.7%	8. Other

16. 事業承継の状況

(2) 産業中分類別表 (続き)

平成29年度	製造業 (続き)						
	19 ゴム製品製造業 Rubber products	20 なめし革・同製品・毛皮製造業 Leather tanning, leather products and fur skins	21 窯業・土石製品製造業 Ceramic, stone and clay products	22 鉄鋼業 Iron and steel	23 非鉄金属製造業 Non-ferrous metals and products	24 金属製品製造業 Fabricated metal products	25 はん用機械器具製造業 General-purpose machinery
母集団企業数(社)	4 339	4 916	16 613	6 451	4 369	52 018	12 179
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	—	0.1%	—	—	—	—	—
30歳代	2.4%	1.8%	1.8%	3.7%	1.3%	1.8%	1.9%
40歳代	12.8%	10.6%	8.7%	14.9%	9.7%	12.8%	12.4%
50歳代	24.1%	15.7%	30.8%	21.7%	35.4%	20.7%	20.6%
60歳代	36.5%	21.4%	32.8%	26.7%	26.6%	31.9%	33.2%
70歳代	18.8%	37.2%	18.7%	22.7%	23.1%	28.1%	23.1%
80歳代以上	5.5%	13.3%	7.1%	10.3%	4.0%	4.8%	8.9%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	38.2%	58.4%	25.4%	22.4%	26.4%	35.4%	32.2%
2.親族内での承継	49.7%	35.9%	59.2%	69.7%	61.0%	54.1%	58.7%
3.社内人材の昇格	5.4%	1.6%	2.7%	2.7%	7.0%	3.1%	3.4%
4.グループ会社からの派遣	2.0%	0.4%	5.3%	3.3%	3.8%	1.7%	1.8%
5.上記1.～4.以外の外部からの招へい	1.6%	1.6%	0.3%	1.1%	0.7%	1.2%	1.8%
6.その他	3.0%	2.1%	7.0%	0.8%	1.2%	4.4%	2.2%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	13.3%	7.7%	13.1%	12.7%	12.0%	12.4%	13.1%
5年～10年未満	13.6%	8.2%	12.9%	19.5%	8.9%	8.7%	15.1%
10年～20年未満	23.5%	18.4%	29.7%	25.4%	37.3%	27.6%	26.9%
20年～30年未満	17.7%	23.0%	16.7%	13.8%	23.3%	18.1%	17.7%
30年以上	31.8%	42.7%	27.7%	28.6%	18.5%	33.2%	27.3%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	24.6%	24.0%	28.1%	28.2%	33.5%	26.1%	37.8%
2.役員・従業員承継を考えている	8.8%	2.3%	5.6%	3.7%	5.3%	6.8%	7.2%
3.会社への引継ぎを考えている	2.0%	1.6%	1.4%	1.5%	3.3%	1.0%	0.4%
4.個人への引継ぎを考えている	1.5%	1.3%	0.2%	0.4%	0.1%	0.7%	0.8%
5.上記1.～4.以外の方法による事業承継を考えている	1.0%	0.8%	2.3%	3.7%	1.1%	0.9%	1.4%
6.現在の事業を継続するつもりはない	19.0%	38.5%	22.3%	18.7%	27.9%	25.2%	17.6%
7.今はまだ事業承継について考えていない	40.5%	28.0%	35.9%	41.7%	26.3%	36.6%	32.5%
8.その他	2.6%	3.4%	4.2%	2.1%	2.5%	2.7%	2.4%

16. Status of business successions

(2) Middle division of industrial classification (Continued)

Manufacturing (continued)							Fiscal 2017
26	27	28	29	30	31	32	
生産用機械器具製造業 Production machinery	業務用機械器具製造業 Business oriented machinery	電子部品・デバイス・電子回路製造業 Electronic parts, devices and electronic circuits	電気機械器具製造業 Electrical machinery, equipment and supplies	情報通信機械器具製造業 Information and communication electronics equipment	輸送用機械器具製造業 Transportation equipment	その他の製造業 Miscellaneous manufacturing industries	
35 137	7 222	5 871	13 560	1 963	14 921	27 035	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
—	—	—	—	—	—	0.5%	20 years old and under
3.6%	1.9%	2.0%	0.6%	0.6%	2.5%	1.1%	30s
15.6%	12.9%	14.3%	12.9%	11.3%	13.0%	18.1%	40s
15.7%	24.0%	20.4%	21.9%	24.5%	23.2%	20.3%	50s
28.9%	30.8%	30.3%	31.2%	37.5%	29.5%	28.3%	60s
34.0%	27.2%	30.2%	31.4%	20.5%	26.4%	24.4%	70s
2.2%	3.2%	2.8%	2.1%	5.6%	5.3%	7.3%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
44.7%	43.5%	49.2%	44.8%	42.7%	37.3%	43.6%	1. Founder
46.3%	47.4%	36.9%	42.8%	37.2%	54.2%	50.0%	2. Interfamilial succession
4.6%	5.6%	7.4%	5.7%	10.8%	3.0%	3.1%	3. Internal promotion
1.4%	2.2%	3.6%	1.9%	5.0%	2.0%	0.7%	4. Dispatch from affiliate company
1.1%	0.3%	0.5%	0.6%	1.5%	0.4%	1.1%	5. Invitation from outside, excluding 1. to 4. above
1.9%	1.1%	2.5%	4.2%	2.9%	3.0%	1.6%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
10.2%	10.5%	14.8%	12.5%	19.5%	13.7%	10.5%	Less than 5 years
14.9%	12.7%	15.0%	13.8%	12.2%	13.4%	8.1%	at least 5 years but less than 10 years
27.3%	29.7%	19.6%	23.6%	27.5%	22.3%	26.0%	at least 10 years but less than 20 years
14.6%	22.5%	19.6%	26.7%	17.9%	21.7%	20.1%	at least 20 years but less than 30 years
32.9%	24.6%	30.9%	23.5%	22.8%	28.9%	35.2%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
33.2%	32.4%	28.8%	31.6%	20.3%	35.8%	24.8%	1. Considering interfamilial succession
8.0%	9.0%	9.2%	7.3%	20.9%	4.9%	4.5%	2. Considering executive or employee succession
0.9%	0.9%	2.3%	1.8%	1.2%	2.2%	1.3%	3. Considering transfer to company
0.3%	0.7%	1.3%	5.3%	—	0.1%	0.2%	4. Considering transfer to individual
2.2%	1.3%	2.2%	1.0%	2.1%	2.5%	0.7%	5. Considering business succession in ways other than 1. to 4. above
20.2%	22.9%	18.3%	18.8%	14.0%	18.7%	32.8%	6. Not considering succession of current business
33.2%	29.4%	34.1%	30.8%	40.2%	33.1%	33.3%	7. Not considering business succession yet
2.1%	3.3%	3.8%	3.3%	1.4%	2.5%	2.3%	8. Other

16. 事業承継の状況

(2) 産業中分類別表（続き）

平成29年度	情報通信業 Information and communications					
	計 Total	37 通 信 業 Communications	38 放 送 業 Broadcasting	39 情報サービス業 Information services	40 インターネット 附随サービス業 Internet based services	41 映像・音声・ 文字情報制作業 Video picture, sound information, character information production and distribution
母集団企業数(社)	38 190	964	687	21 557	2 861	12 122
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	—	—	0.0%	0.2%	0.1%
30歳代	2.2%	6.6%	1.7%	1.8%	7.6%	1.2%
40歳代	15.8%	17.6%	9.3%	15.6%	33.0%	12.2%
50歳代	34.7%	33.8%	21.5%	37.1%	31.9%	32.0%
60歳代	33.7%	22.7%	44.6%	33.9%	22.6%	36.2%
70歳代	11.3%	17.8%	22.1%	9.9%	3.2%	14.6%
80歳代以上	2.2%	1.5%	0.9%	1.6%	1.5%	3.7%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	67.4%	56.8%	24.3%	72.6%	77.0%	59.1%
2.親族内での承継	10.9%	11.0%	11.5%	7.1%	8.3%	18.4%
3.社内人材の昇格	12.0%	16.3%	20.2%	11.0%	4.9%	14.7%
4.グループ会社からの派遣	3.2%	6.5%	11.6%	3.2%	3.2%	2.5%
5.上記1.～4.以外の外部からの招へい	2.1%	—	21.7%	1.6%	2.0%	2.1%
6.その他	4.4%	9.3%	10.6%	4.6%	4.6%	3.3%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	13.4%	18.4%	45.6%	13.3%	13.9%	11.1%
5年～10年未満	16.7%	20.4%	19.4%	16.5%	22.3%	15.3%
10年～20年未満	38.4%	33.6%	23.5%	38.3%	46.3%	37.9%
20年～30年未満	20.7%	24.8%	8.0%	22.2%	14.7%	20.0%
30年以上	10.8%	2.9%	3.4%	9.7%	2.8%	15.7%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	9.0%	10.2%	7.7%	9.3%	7.3%	8.9%
2.役員・従業員承継を考えている	17.4%	12.2%	21.1%	20.3%	7.1%	15.0%
3.会社への引継ぎを考えている	2.9%	10.1%	4.0%	2.7%	2.3%	2.9%
4.個人への引継ぎを考えている	0.8%	0.1%	0.4%	0.8%	0.2%	1.2%
5.上記1.～4.以外の方法による事業承継を考えている	3.7%	5.0%	10.2%	4.5%	2.7%	1.9%
6.現在の事業を継続するつもりはない	15.0%	7.9%	1.6%	11.1%	15.3%	23.2%
7.今はまだ事業承継について考えていない	48.7%	50.4%	44.5%	49.5%	63.3%	44.0%
8.その他	2.4%	4.1%	10.6%	1.8%	1.7%	3.1%

16. Status of business successions

(2) Middle division of industrial classification (Continued)

運輸業, 郵便業 Transport and postal activities							Fiscal 2017
計 Total	43	44	45	47	48	49	
	道路旅客 運送業 Road passenger transport	道路貨物 運送業 Road freight transport	水運業 Water transport	倉庫業 Warehousing	運輸に 附帯する サービス業 Services incidental to transport	郵便業 (信書便事業 を含む) Postal activities, including mail delivery	
66 858	19 332	37 496	2 289	2 372	5 370	—	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—	Proportion of presidents (self-employed proprietors) by age group
0.1%	—	0.1%	0.4%	—	—	—	20 years old and under
1.8%	1.3%	1.7%	1.4%	2.8%	3.5%	—	30s
12.9%	6.1%	16.6%	13.3%	11.9%	11.3%	—	40s
23.0%	12.4%	27.1%	21.9%	29.5%	28.6%	—	50s
32.2%	38.8%	28.2%	37.3%	33.5%	34.4%	—	60s
25.9%	36.2%	22.4%	22.7%	17.3%	19.2%	—	70s
4.2%	5.1%	3.9%	3.0%	5.0%	3.0%	—	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—	Proportion of presidents (self-employed proprietors) by reason for assuming office
39.2%	44.4%	39.9%	24.7%	22.4%	30.8%	—	1. Founder
38.6%	27.1%	43.2%	51.4%	47.5%	35.8%	—	2. Interfamilial succession
5.5%	3.0%	6.0%	8.4%	9.4%	7.7%	—	3. Internal promotion
5.9%	3.4%	4.9%	8.0%	14.3%	16.9%	—	4. Dispatch from affiliate company
2.3%	2.2%	2.1%	2.1%	3.6%	4.0%	—	5. Invitation from outside, excluding 1. to 4. above
8.4%	19.7%	4.0%	5.4%	2.8%	4.8%	—	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—	Proportion of presidents (self-employed proprietors) by term of office
15.7%	9.8%	15.7%	20.6%	24.5%	27.8%	—	Less than 5 years
14.8%	11.4%	15.3%	19.6%	19.0%	18.2%	—	at least 5 years but less than 10 years
28.8%	28.7%	29.6%	26.3%	30.0%	23.8%	—	at least 10 years but less than 20 years
21.6%	32.5%	18.3%	21.2%	13.4%	14.6%	—	at least 20 years but less than 30 years
19.1%	17.6%	21.0%	12.3%	13.0%	15.5%	—	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—	Business succession intention
29.0%	17.3%	34.2%	36.4%	35.0%	26.6%	—	1. Considering interfamilial succession
7.1%	2.7%	8.3%	8.6%	7.4%	12.5%	—	2. Considering executive or employee succession
1.7%	1.0%	2.0%	1.1%	2.3%	1.9%	—	3. Considering transfer to company
2.3%	7.6%	0.2%	—	—	0.5%	—	4. Considering transfer to individual
3.0%	3.9%	2.0%	2.7%	5.3%	5.6%	—	5. Considering business succession in ways other than 1. to 4. above
15.0%	28.1%	10.0%	9.1%	8.3%	11.6%	—	6. Not considering succession of current business
37.9%	31.8%	41.0%	39.0%	38.4%	36.0%	—	7. Not considering business succession yet
4.0%	7.6%	2.2%	3.0%	3.2%	5.4%	—	8. Other

16. 事業承継の状況

(2) 産業中分類別表 (続き)

平成29年度	卸売業 Wholesale						
	計 Total	50 各種商品 卸売業	51 繊維・衣服等 卸売業	52 飲食料品 卸売業	53 建築材料、鉱物金 属材料等 卸売業	54 機械器具 卸売業	55 その他の 卸売業
		General merchandise	Textile and apparel	Food and beverages	Building materials, minerals and metals, etc.	Machinery and equipment	Miscellaneous wholesale trade
母集団企業数(社)	199 984	551	16 329	46 365	47 418	41 609	47 713
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.2%	—	—	0.5%	—	0.2%	—
30歳代	1.6%	0.2%	1.6%	1.5%	1.9%	1.5%	1.6%
40歳代	13.4%	11.4%	11.6%	10.0%	17.1%	15.3%	12.2%
50歳代	23.9%	29.3%	23.0%	23.2%	25.9%	25.5%	21.5%
60歳代	32.2%	26.8%	35.4%	33.6%	30.2%	32.1%	32.0%
70歳代	24.5%	24.0%	24.3%	26.7%	20.4%	22.2%	28.4%
80歳代以上	4.1%	8.2%	4.2%	4.5%	4.4%	3.2%	4.2%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	35.8%	38.6%	51.4%	27.8%	29.0%	38.4%	42.6%
2.親族内での承継	50.6%	43.2%	38.5%	60.4%	60.3%	44.0%	41.3%
3.社内人材の昇格	6.8%	9.0%	6.4%	5.8%	5.7%	8.9%	7.0%
4.グループ会社からの派遣	2.3%	1.0%	0.3%	1.5%	2.9%	3.7%	1.8%
5.上記1.～4.以外の外部からの招へい	1.6%	3.1%	1.1%	1.1%	0.3%	1.3%	3.7%
6.その他	3.0%	5.1%	2.2%	3.5%	1.7%	3.8%	3.6%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	14.7%	13.7%	13.6%	15.1%	17.0%	17.8%	9.9%
5年～10年未満	14.9%	21.2%	13.4%	15.4%	14.7%	14.6%	15.3%
10年～20年未満	31.8%	38.4%	32.2%	33.7%	31.8%	29.4%	31.9%
20年～30年未満	17.7%	12.2%	19.4%	14.5%	17.5%	18.0%	20.0%
30年以上	20.9%	14.4%	21.4%	21.4%	19.0%	20.2%	22.9%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	29.5%	36.0%	27.9%	32.8%	34.4%	24.9%	25.8%
2.役員・従業員承継を考えている	8.6%	12.1%	7.5%	10.1%	6.3%	8.8%	9.8%
3.会社への引継ぎを考えている	2.5%	0.1%	1.3%	2.6%	2.3%	3.3%	2.5%
4.個人への引継ぎを考えている	0.7%	—	0.5%	1.4%	0.9%	0.4%	0.3%
5.上記1.～4.以外の方法による事業承継を考えている	1.2%	4.1%	0.7%	0.9%	0.8%	2.0%	1.3%
6.現在の事業を継続するつもりはない	18.7%	7.6%	21.2%	17.9%	17.2%	18.8%	20.2%
7.今はまだ事業承継について考えていない	36.8%	36.5%	38.9%	33.2%	36.1%	39.7%	37.7%
8.その他	1.9%	3.7%	2.0%	1.1%	2.0%	2.1%	2.4%

16. Status of business successions

(2) Middle division of industrial classification (Continued)

小売業 Retail							Fiscal 2017
計 Total	56	57	58	59	60	61	
	各種商品 小売業 General merchandise	織物・衣服・ 身の回り品 小売業 Dry goods, apparel and apparel accessories	飲食物品 小売業 Food and beverage	機械器具 小売業 Machinery and equipment	その他の 小売業 Miscellaneous retail trade	無店舗 小売業 Nonstore retailers	
626 919	430	72 346	207 854	98 526	227 821	19 942	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	—	—	0.0%	—	0.2%	0.4%	20 years old and under
2.4%	0.6%	0.3%	2.8%	3.2%	2.1%	4.5%	30s
9.9%	12.0%	5.9%	9.3%	13.2%	9.6%	18.0%	40s
16.4%	21.5%	14.1%	14.0%	19.1%	18.0%	17.2%	50s
32.4%	47.4%	40.3%	27.7%	31.9%	34.5%	30.9%	60s
27.7%	17.8%	29.7%	28.8%	26.2%	26.7%	28.2%	70s
11.2%	0.8%	9.7%	17.4%	6.4%	9.0%	0.8%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
41.9%	44.9%	46.8%	34.0%	57.2%	39.5%	57.6%	1. Founder
49.9%	51.8%	45.6%	57.6%	35.7%	52.0%	32.1%	2. Interfamilial succession
2.0%	0.7%	1.2%	1.3%	2.0%	2.9%	2.2%	3. Internal promotion
0.5%	1.4%	0.1%	0.6%	0.4%	0.6%	0.9%	4. Dispatch from affiliate company
1.5%	0.5%	0.9%	1.8%	1.4%	1.3%	2.9%	5. Invitation from outside, excluding 1. to 4. above
4.1%	0.7%	5.4%	4.6%	3.3%	3.6%	4.2%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
9.2%	13.5%	7.9%	9.1%	8.4%	9.9%	10.1%	Less than 5 years
12.2%	21.0%	11.2%	11.8%	9.0%	14.2%	13.5%	at least 5 years but less than 10 years
22.5%	24.5%	21.4%	20.4%	24.4%	22.9%	32.4%	at least 10 years but less than 20 years
18.0%	19.2%	21.9%	16.3%	17.4%	18.0%	23.1%	at least 20 years but less than 30 years
38.2%	21.8%	37.5%	42.4%	40.8%	35.0%	20.9%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
21.7%	34.4%	11.2%	24.6%	24.0%	21.8%	15.6%	1. Considering interfamilial succession
2.6%	1.0%	2.0%	1.6%	4.8%	2.8%	2.6%	2. Considering executive or employee succession
0.5%	0.8%	1.6%	0.2%	0.3%	0.6%	0.6%	3. Considering transfer to company
1.0%	0.2%	1.2%	0.9%	1.5%	0.9%	—	4. Considering transfer to individual
0.8%	0.6%	0.3%	0.3%	0.5%	1.6%	1.2%	5. Considering business succession in ways other than 1. to 4. above
37.4%	25.1%	47.0%	40.4%	29.5%	35.2%	37.0%	6. Not considering succession of current business
33.5%	37.0%	36.4%	28.9%	37.5%	34.3%	42.4%	7. Not considering business succession yet
2.4%	0.9%	0.3%	3.1%	1.9%	2.9%	0.6%	8. Other

16. 事業承継の状況

(2) 産業中分類別表（続き）

平成29年度	不動産業、物品賃貸業 Real estate and goods rental and leasing				学術研究、専門・技術サービス業	
	計 Total	68 不動産取引業 Real estate agencies	69 不動産賃貸業・ 管理業 Real estate lessors and managers	70 物品賃貸業 Goods rental and leasing	計 Total	72 専門サービス(他に 分類されないもの) Professional services, N.E.C.
		母集団企業数(社)	305 214	51 189		241 780
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.3%	0.0%	0.3%	0.3%	0.0%	0.0%
30歳代	1.4%	1.8%	1.2%	3.0%	1.7%	1.4%
40歳代	6.5%	12.5%	4.5%	19.0%	12.7%	13.5%
50歳代	13.8%	23.1%	11.5%	18.9%	22.7%	21.8%
60歳代	29.3%	29.8%	29.0%	33.6%	37.3%	32.6%
70歳代	32.8%	26.1%	34.8%	21.0%	20.4%	23.2%
80歳代以上	16.0%	6.7%	18.6%	4.2%	5.2%	7.5%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	44.4%	66.0%	39.8%	44.0%	74.2%	75.8%
2.親族内での承継	48.1%	21.6%	54.2%	39.8%	16.0%	15.7%
3.社内人材の昇格	1.9%	5.3%	0.9%	6.0%	4.3%	1.9%
4.グループ会社からの派遣	0.7%	0.4%	0.6%	4.3%	0.7%	0.5%
5.上記1.～4.以外の外部からの招へい	0.8%	1.1%	0.6%	3.7%	1.8%	2.5%
6.その他	4.1%	5.6%	3.9%	2.2%	3.0%	3.5%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	11.5%	10.5%	11.5%	15.1%	9.0%	7.7%
5年～10年未満	12.1%	12.2%	11.5%	21.2%	12.0%	12.1%
10年～20年未満	27.6%	27.9%	27.7%	24.1%	27.6%	27.7%
20年～30年未満	21.5%	23.1%	21.4%	15.9%	22.8%	23.1%
30年以上	27.4%	26.3%	27.8%	23.8%	28.6%	29.3%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	52.3%	27.4%	59.1%	24.6%	17.5%	19.4%
2.役員・従業員承継を考えている	1.8%	3.9%	1.3%	4.1%	7.8%	6.0%
3.会社への引継ぎを考えている	0.4%	0.4%	0.3%	2.1%	1.1%	1.0%
4.個人への引継ぎを考えている	1.1%	1.0%	1.2%	0.0%	3.5%	5.7%
5.上記1.～4.以外の方法による事業承継を考えている	0.7%	2.1%	0.4%	1.4%	1.5%	1.7%
6.現在の事業を継続するつもりはない	13.1%	21.9%	10.9%	18.5%	28.4%	28.8%
7.今はまだ事業承継について考えていない	28.5%	41.8%	24.6%	47.1%	38.8%	36.6%
8.その他	2.1%	1.5%	2.2%	2.2%	1.4%	0.9%

16. Status of business successions

(2) Middle division of industrial classification (Continued)

Scientific research, professional and technical services		宿泊業, 飲食サービス業 Accommodations, eating and drinking services				Fiscal 2017
73	74	計 Total	75	76	77	
広告業 Advertising	技術サービス業 (他に分類されないもの) Technical services, N.E.C.		宿泊業 Accommodations	飲食店 Eating and drinking places	持ち帰り・ 配達飲食 サービス業 Food take out and delivery services	
6 386	71 329	506 079	35 054	457 105	13 920	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
—	—	0.0%	—	—	0.1%	20 years old and under
3.3%	1.9%	3.5%	0.9%	3.7%	2.1%	30s
14.9%	11.4%	14.5%	9.1%	14.8%	18.5%	40s
32.7%	23.1%	16.3%	15.9%	16.2%	21.1%	50s
35.2%	43.9%	36.9%	40.7%	36.5%	40.7%	60s
12.0%	17.4%	26.2%	27.4%	26.5%	15.5%	70s
1.9%	2.4%	2.6%	6.0%	2.4%	2.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
59.9%	73.3%	68.5%	29.0%	71.8%	58.2%	1. Founder
20.5%	16.0%	24.1%	63.9%	20.9%	28.6%	2. Interfamilial succession
12.3%	6.9%	1.3%	2.2%	1.2%	2.9%	3. Internal promotion
4.0%	0.6%	0.2%	0.5%	0.2%	0.6%	4. Dispatch from affiliate company
1.4%	0.8%	0.6%	1.0%	0.6%	0.5%	5. Invitation from outside, excluding 1. to 4. above
1.9%	2.4%	5.3%	3.5%	5.3%	9.1%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
12.5%	10.3%	7.0%	6.4%	6.7%	15.7%	Less than 5 years
18.7%	11.3%	13.8%	14.2%	13.8%	14.3%	at least 5 years but less than 10 years
33.9%	26.8%	26.8%	28.6%	27.0%	15.2%	at least 10 years but less than 20 years
21.7%	22.6%	18.1%	22.4%	17.4%	30.1%	at least 20 years but less than 30 years
13.2%	29.1%	34.3%	28.4%	35.1%	24.7%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
13.2%	15.3%	19.3%	37.8%	18.2%	11.7%	1. Considering interfamilial succession
11.1%	10.1%	1.5%	0.8%	1.5%	1.4%	2. Considering executive or employee succession
2.8%	1.1%	0.1%	0.2%	0.1%	0.4%	3. Considering transfer to company
0.4%	0.9%	1.6%	1.2%	1.5%	4.8%	4. Considering transfer to individual
2.5%	1.0%	0.6%	0.5%	0.6%	1.6%	5. Considering business succession in ways other than 1. to 4. above
11.6%	29.3%	36.2%	28.6%	36.7%	38.4%	6. Not considering succession of current business
56.4%	40.4%	38.7%	26.3%	39.5%	41.6%	7. Not considering business succession yet
2.0%	2.0%	2.0%	4.6%	1.8%	0.1%	8. Other

16. 事業承継の状況

(2) 産業中分類別表（続き）

平成29年度	生活関連サービス業、娯楽業 Living-related and personal services and amusement services				計 Total
	計 Total	78 洗濯・美容・理容・浴場業 Laundry, beauty and bath services	79 その他の生活関連サービス Miscellaneous living-related and personal services	80 娯楽業 Services for amusement and hobbies	
母集団企業数(社)	364 465	306 546	31 765	26 153	126 854
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.0%	0.0%	0.0%	0.1%	0.1%
30歳代	2.5%	2.4%	3.6%	2.5%	3.0%
40歳代	13.4%	13.6%	14.1%	10.4%	16.2%
50歳代	21.3%	20.5%	24.3%	26.7%	22.2%
60歳代	28.3%	27.6%	32.6%	32.0%	33.2%
70歳代	27.3%	29.0%	16.9%	20.8%	21.5%
80歳代以上	7.1%	6.9%	8.4%	7.5%	3.8%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	63.4%	65.4%	57.2%	47.6%	49.9%
2.親族内での承継	27.5%	26.1%	33.4%	35.8%	35.5%
3.社内人材の昇格	1.3%	0.8%	3.2%	4.5%	5.1%
4.グループ会社からの派遣	0.3%	0.1%	1.5%	2.2%	2.5%
5.上記1.～4.以外の外部からの招へい	1.3%	1.0%	1.9%	3.6%	1.5%
6.その他	6.2%	6.5%	2.7%	6.3%	5.4%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	6.3%	5.2%	12.1%	11.1%	15.9%
5年～10年未満	9.5%	8.6%	14.1%	14.3%	12.6%
10年～20年未満	22.9%	21.2%	30.8%	32.7%	28.4%
20年～30年未満	19.3%	19.4%	20.8%	16.6%	17.6%
30年以上	42.1%	45.7%	22.1%	25.3%	25.5%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	16.8%	15.9%	19.4%	23.5%	24.3%
2.役員・従業員承継を考えている	2.1%	1.7%	3.7%	4.3%	6.3%
3.会社への引継ぎを考えている	0.4%	0.2%	2.0%	1.2%	1.2%
4.個人への引継ぎを考えている	0.7%	0.6%	1.4%	1.5%	1.1%
5.上記1.～4.以外の方法による事業承継を考えている	0.4%	0.3%	1.4%	1.1%	1.1%
6.現在の事業を継続するつもりはない	40.0%	41.9%	38.8%	18.8%	23.6%
7.今はまだ事業承継について考えていない	35.6%	35.3%	30.7%	45.0%	39.2%
8.その他	3.9%	4.0%	2.5%	4.6%	3.2%

16. Status of business successions

(2) Middle division of industrial classification (Continued)

サービス業 (他に分類されないもの) Services (N. E. C.)					Fiscal 2017
88	89	90	91	92	
廃棄物処理業 Waste disposal business	自動車整備業 Automobile maintenance services	機械等修理業 (別掲を除く) Machine, etc. repair services, except otherwise classified	職業紹介・労働派遣 Employment and worker dispatching services	その他の事業サービス業 Miscellaneous business services	
13 584	51 787	18 406	7 633	35 444	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.2%	—	—	0.2%	0.1%	20 years old and under
3.6%	2.7%	3.8%	3.2%	2.8%	30s
17.5%	16.1%	16.8%	18.8%	15.0%	40s
25.4%	20.2%	11.6%	29.6%	28.0%	50s
33.2%	32.5%	39.4%	28.9%	31.8%	60s
15.6%	26.6%	21.4%	15.7%	17.7%	70s
4.4%	2.0%	7.0%	3.7%	4.6%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
38.5%	57.6%	47.1%	54.2%	43.7%	1. Founder
48.3%	33.2%	43.5%	23.2%	32.5%	2. Interfamilial succession
5.1%	2.5%	1.8%	8.9%	9.8%	3. Internal promotion
2.3%	0.7%	0.7%	5.6%	5.6%	4. Dispatch from affiliate company
1.3%	0.9%	0.2%	3.7%	2.6%	5. Invitation from outside, excluding 1. to 4. above
4.5%	5.0%	6.7%	4.3%	5.8%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
17.7%	10.9%	12.9%	18.7%	23.3%	Less than 5 years
16.3%	8.6%	8.4%	20.9%	17.3%	at least 5 years but less than 10 years
32.6%	24.8%	27.1%	35.5%	30.8%	at least 10 years but less than 20 years
17.0%	19.8%	16.6%	13.2%	16.2%	at least 20 years but less than 30 years
16.4%	35.9%	35.0%	11.7%	12.4%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
43.6%	23.2%	21.5%	20.0%	20.9%	1. Considering interfamilial succession
9.0%	2.5%	6.5%	10.8%	9.8%	2. Considering executive or employee succession
1.4%	0.7%	1.0%	1.6%	2.1%	3. Considering transfer to company
0.4%	1.4%	—	0.8%	1.4%	4. Considering transfer to individual
0.7%	0.7%	0.6%	2.7%	1.7%	5. Considering business succession in ways other than 1. to 4. above
6.4%	32.6%	34.9%	11.8%	13.7%	6. Not considering succession of current business
37.0%	35.9%	30.4%	48.8%	47.3%	7. Not considering business succession yet
1.5%	2.9%	5.2%	3.7%	3.1%	8. Other

16. 事業承継の状況

(3) 産業別・資本金階級別表（法人企業）

平成29年度	合 計 Total						
	計 Total	1千万円 以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million
母集団企業数(社)	1 458 807	1 178 751	183 703	58 099	32 751	3 446	2 057
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	0.0%	0.0%	0.0%	—	—
30歳代	2.8%	2.9%	2.2%	2.8%	1.8%	1.7%	0.2%
40歳代	16.2%	16.2%	17.0%	14.5%	12.1%	15.5%	18.2%
50歳代	24.4%	23.7%	26.8%	27.0%	29.1%	30.9%	27.8%
60歳代	32.1%	31.7%	32.3%	35.1%	38.3%	40.5%	45.0%
70歳代	19.8%	20.4%	18.2%	17.5%	14.6%	9.7%	7.4%
80歳代以上	4.6%	4.9%	3.6%	3.2%	4.1%	1.6%	1.4%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	42.7%	47.4%	25.6%	20.7%	15.8%	17.8%	8.7%
2.親族内での承継	45.6%	44.2%	54.7%	51.2%	41.8%	22.7%	10.6%
3.社内人材の昇格	5.3%	3.8%	10.4%	13.5%	16.6%	12.4%	24.3%
4.グループ会社からの派遣	2.2%	1.1%	4.2%	9.2%	14.3%	28.7%	39.8%
5.上記1.～4.以外の外部からの招へい	1.4%	1.1%	1.4%	2.8%	7.5%	10.8%	10.6%
6.その他	2.7%	2.5%	3.7%	2.6%	4.1%	7.5%	5.9%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	14.8%	12.9%	20.0%	24.0%	29.9%	44.2%	56.0%
5年～10年未満	15.2%	14.7%	16.3%	17.6%	20.9%	21.2%	24.2%
10年～20年未満	29.3%	30.0%	26.1%	27.2%	27.6%	20.1%	13.4%
20年～30年未満	21.5%	22.4%	19.6%	17.8%	9.8%	7.8%	3.9%
30年以上	19.3%	20.0%	18.0%	13.3%	11.7%	6.7%	2.5%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	33.7%	33.7%	33.4%	36.7%	32.2%	11.9%	6.0%
2.役員・従業員承継を考えている	7.6%	6.4%	10.7%	14.4%	17.4%	18.5%	17.2%
3.会社への引継ぎを考えている	1.3%	1.2%	1.8%	1.8%	3.1%	4.6%	4.6%
4.個人への引継ぎを考えている	0.9%	1.1%	0.2%	0.2%	0.1%	—	—
5.上記1.～4.以外の方法による事業承継を考えている	1.7%	1.4%	2.4%	5.5%	3.6%	6.7%	8.1%
6.現在の事業を継続するつもりはない	12.3%	14.3%	5.4%	2.2%	0.8%	1.1%	2.8%
7.今はまだ事業承継について考えていない	40.1%	40.1%	43.0%	32.3%	35.9%	44.7%	43.4%
8.その他	2.4%	1.9%	3.2%	6.9%	6.9%	12.5%	17.9%

16. Status of business successions

(3) Table of capital stock ranking by industry type (business corporations)

建設業 Construction							Fiscal 2017
計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million	
279 549	204 433	57 914	12 241	4 773	145	43	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	0.0%	—	—	—	—	—	20 years old and under
2.8%	2.8%	2.0%	5.0%	3.4%	9.6%	—	30s
20.5%	21.1%	20.9%	11.9%	13.6%	8.9%	—	40s
25.6%	25.5%	26.5%	21.4%	25.7%	33.4%	—	50s
28.4%	26.8%	31.6%	34.0%	38.0%	48.2%	88.1%	60s
19.2%	19.8%	16.5%	24.1%	15.7%	—	11.9%	70s
3.5%	3.8%	2.5%	3.5%	3.6%	—	—	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
47.4%	55.7%	24.8%	30.5%	18.7%	12.5%	11.9%	1. Founder
43.6%	37.5%	62.6%	55.3%	35.1%	24.7%	58.7%	2. Interfamilial succession
4.0%	2.4%	7.0%	12.1%	11.7%	—	29.4%	3. Internal promotion
1.0%	0.7%	1.6%	0.9%	5.9%	33.4%	—	4. Dispatch from affiliate company
1.5%	1.1%	1.0%	1.1%	28.2%	19.2%	—	5. Invitation from outside, excluding 1. to 4. above
2.6%	2.7%	3.1%	0.0%	0.4%	10.3%	—	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
12.9%	11.3%	18.0%	6.1%	34.1%	47.0%	—	Less than 5 years
14.1%	13.8%	14.1%	17.9%	16.4%	34.3%	29.4%	at least 5 years but less than 10 years
28.0%	30.6%	19.9%	27.3%	18.1%	15.1%	29.4%	at least 10 years but less than 20 years
25.8%	25.4%	27.0%	32.1%	12.7%	3.6%	29.4%	at least 20 years but less than 30 years
19.2%	18.9%	21.0%	16.6%	18.6%	—	11.9%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
32.9%	31.5%	33.2%	49.6%	43.8%	18.5%	58.7%	1. Considering interfamilial succession
6.4%	5.6%	7.0%	15.5%	13.4%	—	11.9%	2. Considering executive or employee succession
0.3%	0.4%	0.3%	0.1%	0.6%	—	—	3. Considering transfer to company
0.4%	0.5%	—	—	—	—	—	4. Considering transfer to individual
1.5%	1.0%	1.8%	9.2%	2.2%	9.4%	—	5. Considering business succession in ways other than 1. to 4. above
12.0%	14.9%	4.8%	3.6%	—	—	—	6. Not considering succession of current business
43.4%	43.4%	49.1%	17.0%	38.0%	57.1%	29.4%	7. Not considering business succession yet
3.1%	2.8%	3.8%	4.9%	2.1%	15.1%	—	8. Other

16. 事業承継の状況

(3) 産業別・資本金階級別表（法人企業）（続き）

平成29年度	製造業 Manufacturing						
	計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million
母集団企業数(社)	245 135	190 065	31 200	12 713	8 875	1 483	798
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	—	0.0%	—	—	—
30歳代	2.5%	2.4%	3.0%	2.7%	1.5%	1.8%	—
40歳代	16.2%	16.5%	14.7%	18.7%	14.2%	4.6%	11.2%
50歳代	23.3%	21.9%	28.1%	26.4%	30.4%	37.2%	31.5%
60歳代	31.2%	30.6%	30.2%	36.0%	36.5%	49.6%	50.1%
70歳代	22.3%	23.8%	20.1%	13.9%	14.7%	5.4%	7.2%
80歳代以上	4.4%	4.7%	4.0%	2.3%	2.6%	1.4%	—
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	30.3%	35.4%	15.4%	11.1%	9.4%	8.5%	2.0%
2.親族内での承継	58.2%	57.4%	67.7%	56.3%	53.8%	25.7%	14.1%
3.社内人材の昇格	5.2%	3.6%	7.4%	15.3%	14.1%	13.2%	27.2%
4.グループ会社からの派遣	3.3%	1.4%	4.9%	12.3%	15.8%	39.6%	50.0%
5.上記1.～4.以外の外部からの招へい	1.1%	0.9%	1.4%	0.8%	3.7%	5.9%	0.7%
6.その他	1.9%	1.3%	3.3%	4.2%	3.3%	7.2%	5.9%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	15.6%	12.8%	19.0%	30.8%	30.7%	53.3%	63.5%
5年～10年未満	14.9%	13.4%	18.5%	21.7%	21.5%	20.6%	25.8%
10年～20年未満	27.8%	27.9%	31.3%	21.4%	26.5%	10.7%	5.8%
20年～30年未満	20.3%	22.4%	13.8%	14.6%	9.0%	11.5%	2.7%
30年以上	21.4%	23.4%	17.4%	11.5%	12.2%	4.0%	2.2%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	35.6%	34.7%	40.5%	39.7%	38.4%	10.3%	6.3%
2.役員・従業員承継を考えている	8.4%	7.1%	12.2%	11.9%	15.1%	14.9%	21.3%
3.会社への引継ぎを考えている	1.4%	1.3%	1.9%	2.0%	1.7%	7.6%	4.1%
4.個人への引継ぎを考えている	0.9%	1.0%	0.7%	0.2%	—	—	—
5.上記1.～4.以外の方法による事業承継を考えている	2.1%	1.6%	3.3%	3.4%	4.1%	8.5%	12.0%
6.現在の事業を継続するつもりはない	11.6%	14.0%	4.8%	1.2%	0.6%	0.1%	5.2%
7.今はまだ事業承継について考えていない	37.4%	38.3%	34.2%	34.6%	33.3%	41.6%	36.1%
8.その他	2.7%	2.0%	2.5%	7.0%	6.8%	17.0%	15.0%

16. Status of business successions

(3) Table of capital stock ranking by industry type (business corporations) (Continued)

情報通信業 Information and communications							Fiscal 2017
計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million	
36 139	27 267	4 579	1 999	1 549	377	367	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	0.1%	0.2%	—	—	—	—	20 years old and under
2.2%	2.3%	2.2%	1.6%	1.5%	5.0%	0.9%	30s
15.9%	17.2%	12.6%	9.0%	10.3%	17.5%	22.9%	40s
34.1%	33.2%	34.9%	36.0%	45.3%	32.1%	36.5%	50s
33.9%	33.9%	34.4%	37.9%	30.6%	32.1%	27.0%	60s
11.4%	10.9%	13.5%	13.9%	11.2%	11.6%	10.8%	70s
2.3%	2.4%	2.3%	1.6%	1.1%	1.7%	1.8%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
67.1%	74.7%	52.8%	40.7%	26.9%	41.1%	22.9%	1. Founder
10.1%	8.9%	10.0%	13.1%	29.8%	3.9%	8.1%	2. Interfamilial succession
12.6%	9.1%	23.0%	25.0%	21.1%	26.4%	31.4%	3. Internal promotion
3.4%	1.0%	7.2%	13.6%	12.4%	19.0%	20.2%	4. Dispatch from affiliate company
2.2%	1.5%	3.3%	3.7%	6.4%	3.9%	12.7%	5. Invitation from outside, excluding 1. to 4. above
4.5%	4.7%	3.7%	3.9%	3.4%	5.8%	4.7%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
13.8%	10.0%	20.5%	27.1%	27.2%	40.4%	56.0%	Less than 5 years
17.1%	16.5%	15.9%	16.2%	35.1%	17.4%	11.5%	at least 5 years but less than 10 years
39.4%	42.8%	30.3%	32.2%	22.9%	26.4%	22.8%	at least 10 years but less than 20 years
19.3%	20.0%	21.0%	16.9%	9.4%	14.1%	6.1%	at least 20 years but less than 30 years
10.3%	10.7%	12.3%	7.7%	5.4%	1.8%	3.6%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
9.3%	9.6%	9.4%	9.9%	5.5%	1.1%	4.5%	1. Considering interfamilial succession
18.4%	15.9%	29.9%	27.5%	16.7%	16.6%	15.9%	2. Considering executive or employee succession
3.1%	2.7%	4.0%	4.6%	4.2%	4.1%	1.5%	3. Considering transfer to company
0.8%	0.9%	0.5%	0.6%	0.2%	—	—	4. Considering transfer to individual
3.9%	3.2%	6.8%	3.6%	5.6%	9.3%	3.3%	5. Considering business succession in ways other than 1. to 4. above
12.8%	16.1%	3.2%	2.2%	1.5%	8.1%	2.3%	6. Not considering succession of current business
49.3%	49.9%	42.3%	46.6%	60.5%	55.8%	58.2%	7. Not considering business succession yet
2.5%	1.7%	4.1%	5.0%	5.8%	5.1%	14.3%	8. Other

16. 事業承継の状況

(3) 産業別・資本金階級別表（法人企業）（続き）

平成29年度	運輸業、郵便業 Transport and postal activities						
	計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million
母集団企業数(社)	49 320	32 139	12 287	2 916	1 700	177	101
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	0.3%	—	—	—	—
30歳代	2.2%	2.8%	1.3%	1.3%	0.4%	—	—
40歳代	16.3%	17.2%	14.3%	17.3%	14.8%	0.6%	—
50歳代	28.6%	29.1%	26.9%	29.8%	28.8%	28.0%	33.6%
60歳代	30.1%	28.0%	32.9%	32.4%	41.9%	48.3%	62.8%
70歳代	18.9%	18.5%	21.4%	15.9%	12.6%	21.1%	3.6%
80歳代以上	3.8%	4.3%	2.9%	3.4%	1.5%	2.0%	—
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	31.2%	37.2%	22.6%	18.2%	8.1%	—	—
2.親族内での承継	47.8%	48.1%	50.3%	42.0%	38.8%	20.1%	3.6%
3.社内人材の昇格	7.3%	5.8%	8.9%	11.9%	14.2%	15.6%	12.6%
4.グループ会社からの派遣	7.9%	4.0%	10.8%	21.1%	29.9%	43.9%	73.3%
5.上記1.～4.以外の外部からの招へい	2.2%	1.9%	2.7%	2.5%	3.4%	18.2%	3.8%
6.その他	3.6%	3.1%	4.7%	4.3%	5.6%	2.2%	6.7%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	19.7%	16.9%	21.4%	28.8%	41.9%	33.0%	63.1%
5年～10年未満	18.1%	17.2%	19.4%	21.8%	16.8%	29.3%	14.8%
10年～20年未満	30.7%	33.0%	26.4%	24.1%	31.1%	29.6%	18.5%
20年～30年未満	16.9%	17.4%	17.9%	14.8%	8.0%	6.0%	—
30年以上	14.5%	15.5%	14.9%	10.4%	2.2%	2.0%	3.6%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	36.1%	37.7%	35.2%	32.0%	22.9%	18.1%	11.5%
2.役員・従業員承継を考えている	9.3%	7.5%	10.5%	17.7%	20.4%	9.1%	7.2%
3.会社への引継ぎを考えている	2.2%	2.1%	2.3%	2.7%	1.4%	3.1%	8.2%
4.個人への引継ぎを考えている	0.3%	0.3%	0.3%	0.5%	—	—	—
5.上記1.～4.以外の方法による事業承継を考えている	3.2%	2.1%	4.5%	5.1%	8.6%	19.9%	10.1%
6.現在の事業を継続するつもりはない	5.5%	7.0%	3.7%	0.3%	0.5%	—	—
7.今はまだ事業承継について考えていない	40.7%	41.5%	40.2%	36.3%	36.1%	40.2%	45.5%
8.その他	2.7%	1.9%	3.1%	5.3%	10.2%	9.7%	17.3%

16. Status of business successions

(3) Table of capital stock ranking by industry type (business corporations) (Continued)

卸売業 Wholesale							Fiscal 2017
計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million	
158 561	119 559	24 045	8 316	6 188	352	101	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.2%	0.2%	—	—	—	—	—	20 years old and under
1.8%	1.8%	1.9%	1.7%	1.7%	—	—	30s
15.0%	15.4%	15.4%	10.6%	11.4%	37.0%	9.4%	40s
27.5%	27.5%	25.7%	32.9%	27.9%	24.7%	23.2%	50s
33.2%	32.4%	34.3%	36.5%	40.6%	26.5%	67.4%	60s
19.0%	19.2%	20.3%	16.6%	14.9%	7.4%	—	70s
3.2%	3.5%	2.5%	1.6%	3.5%	4.4%	—	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
34.3%	39.3%	22.2%	18.0%	7.5%	10.9%	—	1. Founder
51.1%	50.3%	55.5%	56.4%	43.7%	36.3%	6.6%	2. Interfamilial succession
8.4%	5.4%	13.8%	13.8%	37.0%	19.5%	39.6%	3. Internal promotion
2.8%	1.9%	3.7%	8.0%	8.8%	20.2%	53.8%	4. Dispatch from affiliate company
1.2%	1.0%	1.8%	1.8%	2.1%	5.0%	—	5. Invitation from outside, excluding 1. to 4. above
2.2%	2.1%	3.1%	1.9%	0.9%	8.1%	—	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
16.9%	14.8%	21.0%	26.0%	26.2%	50.7%	59.7%	Less than 5 years
16.8%	16.4%	17.3%	20.1%	18.9%	13.1%	33.8%	at least 5 years but less than 10 years
32.8%	33.9%	27.8%	27.9%	38.2%	20.8%	6.5%	at least 10 years but less than 20 years
17.5%	18.1%	17.5%	14.4%	9.5%	3.8%	—	at least 20 years but less than 30 years
16.0%	16.8%	16.4%	11.6%	7.3%	11.6%	0.1%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
32.0%	31.8%	34.1%	33.0%	28.8%	11.7%	5.5%	1. Considering interfamilial succession
9.5%	7.1%	14.0%	15.5%	28.0%	42.4%	19.5%	2. Considering executive or employee succession
3.1%	2.8%	4.7%	1.9%	3.5%	4.8%	12.4%	3. Considering transfer to company
0.5%	0.7%	0.1%	0.2%	0.2%	—	—	4. Considering transfer to individual
1.5%	1.2%	2.4%	1.3%	3.3%	—	—	5. Considering business succession in ways other than 1. to 4. above
13.3%	16.1%	6.5%	0.9%	1.7%	—	3.4%	6. Not considering succession of current business
38.6%	39.2%	35.6%	44.1%	31.7%	34.4%	37.9%	7. Not considering business succession yet
1.6%	1.2%	2.5%	3.2%	2.8%	6.8%	21.4%	8. Other

16. 事業承継の状況

(3) 産業別・資本金階級別表（法人企業）（続き）

平成29年度	小売業 Retail						
	計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million
母集団企業数(社)	231 154	206 833	15 227	7 000	1 855	239	—
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—
20歳代以下	0.2%	0.2%	—	—	—	—	—
30歳代	4.3%	4.5%	2.7%	1.7%	0.9%	—	—
40歳代	15.2%	14.8%	15.8%	24.5%	2.0%	96.7%	—
50歳代	23.1%	22.0%	32.7%	28.0%	47.6%	3.0%	—
60歳代	34.6%	35.3%	26.2%	35.5%	31.7%	—	—
70歳代	18.0%	18.3%	17.7%	9.8%	17.7%	0.4%	—
80歳代以上	4.6%	4.8%	5.0%	0.6%	0.1%	—	—
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—
1.創業者	40.0%	42.0%	27.0%	14.1%	24.5%	94.5%	—
2.親族内での承継	50.9%	51.0%	54.5%	51.1%	13.7%	—	—
3.社内人材の昇格	3.6%	2.4%	14.8%	12.9%	3.8%	—	—
4.グループ会社からの派遣	1.4%	0.7%	1.2%	13.0%	34.9%	3.0%	—
5.上記1.～4.以外の外部からの招へい	1.6%	1.4%	0.5%	8.1%	0.0%	—	—
6.その他	2.5%	2.4%	2.0%	0.8%	23.2%	2.5%	—
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—
5年未満	14.6%	13.3%	22.9%	31.9%	22.3%	—	—
5年～10年未満	14.4%	14.7%	11.2%	10.0%	26.3%	3.0%	—
10年～20年未満	26.1%	25.1%	29.7%	41.3%	30.4%	94.9%	—
20年～30年未満	22.6%	23.9%	16.6%	5.6%	1.1%	2.1%	—
30年以上	22.3%	22.9%	19.5%	11.1%	20.1%	—	—
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	—
1.親族内承継を考えている	32.5%	33.3%	30.2%	23.0%	3.8%	—	—
2.役員・従業員承継を考えている	5.9%	5.2%	8.9%	14.6%	20.2%	3.0%	—
3.会社への引継ぎを考えている	1.4%	1.3%	0.4%	2.3%	16.8%	—	—
4.個人への引継ぎを考えている	1.4%	1.6%	—	—	—	—	—
5.上記1.～4.以外の方法による事業承継を考えている	1.6%	1.3%	0.5%	11.4%	—	—	—
6.現在の事業を継続するつもりはない	14.7%	15.9%	6.7%	0.3%	—	—	—
7.今はまだ事業承継について考えていない	40.3%	39.7%	51.1%	34.4%	34.7%	96.7%	—
8.その他	2.3%	1.7%	2.2%	14.1%	24.5%	0.4%	—

16. Status of business successions

(3) Table of capital stock ranking by industry type (business corporations) (Continued)

不動産業、物品賃貸業 Real estate and goods rental and leasing							Fiscal 2017
計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million	
159 366	134 980	14 080	5 617	4 070	315	303	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	0.1%	0.1%	—	—	—	—	20 years old and under
2.3%	2.5%	1.8%	2.2%	0.2%	—	—	30s
10.5%	10.6%	12.0%	5.7%	9.4%	2.8%	2.5%	40s
19.7%	19.5%	22.3%	18.5%	17.9%	49.8%	28.1%	50s
31.5%	30.5%	37.3%	28.9%	44.8%	34.5%	55.8%	60s
25.3%	26.5%	14.8%	32.8%	16.2%	12.9%	8.8%	70s
10.5%	10.3%	11.7%	12.0%	11.3%	—	4.8%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
47.4%	50.5%	32.2%	26.8%	31.2%	1.9%	2.8%	1. Founder
43.8%	43.1%	45.7%	58.9%	39.6%	55.4%	4.4%	2. Interfamilial succession
3.5%	2.6%	9.0%	8.3%	5.6%	4.4%	23.3%	3. Internal promotion
1.4%	0.3%	5.9%	4.1%	15.3%	21.7%	27.4%	4. Dispatch from affiliate company
1.1%	0.8%	1.4%	0.8%	4.3%	4.8%	34.0%	5. Invitation from outside, excluding 1. to 4. above
2.9%	2.6%	5.8%	1.1%	4.1%	11.9%	8.1%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
14.5%	13.4%	17.8%	22.5%	25.6%	40.9%	61.6%	Less than 5 years
15.3%	15.2%	17.0%	7.1%	22.4%	17.8%	15.5%	at least 5 years but less than 10 years
28.8%	28.8%	31.6%	23.3%	27.9%	6.2%	19.2%	at least 10 years but less than 20 years
20.6%	21.8%	13.2%	23.3%	8.0%	—	2.7%	at least 20 years but less than 30 years
20.8%	20.8%	20.3%	23.7%	16.0%	35.1%	1.0%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
49.1%	49.9%	42.3%	50.6%	46.7%	47.8%	1.0%	1. Considering interfamilial succession
3.4%	2.9%	3.6%	8.3%	12.2%	4.0%	18.2%	2. Considering executive or employee succession
0.7%	0.6%	0.7%	2.0%	2.6%	2.9%	9.3%	3. Considering transfer to company
0.7%	0.8%	0.2%	0.0%	—	—	—	4. Considering transfer to individual
1.3%	1.2%	1.4%	3.4%	1.9%	2.8%	10.0%	5. Considering business succession in ways other than 1. to 4. above
9.6%	9.9%	11.6%	6.2%	0.5%	1.0%	1.0%	6. Not considering succession of current business
33.6%	33.6%	36.8%	27.8%	31.5%	20.5%	31.1%	7. Not considering business succession yet
1.6%	1.2%	3.4%	1.7%	4.7%	21.1%	29.4%	8. Other

16. 事業承継の状況

(3) 産業別・資本金階級別表（法人企業）（続き）

平成29年度	学術研究, 専門・技術サービス業 Scientific research, professional and technical services						
	計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million
母集団企業数(社)	75 963	66 769	6 609	1 505	876	71	134
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.0%	0.0%	—	—	—	—	—
30歳代	2.2%	2.3%	1.6%	0.9%	1.0%	—	—
40歳代	12.2%	12.1%	12.5%	10.8%	11.8%	17.4%	53.1%
50歳代	25.4%	25.2%	25.9%	26.3%	37.3%	4.4%	22.4%
60歳代	40.6%	40.4%	41.9%	44.1%	41.3%	68.0%	15.9%
70歳代	16.9%	17.2%	16.0%	16.8%	5.7%	10.3%	8.6%
80歳代以上	2.6%	2.7%	2.1%	1.2%	2.8%	—	—
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	67.9%	72.0%	41.5%	27.4%	28.1%	56.8%	15.4%
2.親族内での承継	17.1%	16.3%	22.2%	27.2%	19.8%	9.5%	14.4%
3.社内人材の昇格	9.4%	7.2%	25.0%	29.6%	27.1%	9.2%	19.1%
4.グループ会社からの派遣	1.6%	0.8%	4.4%	10.6%	17.9%	24.4%	3.1%
5.上記1.～4. 以外の外部からの招へい	1.6%	1.3%	3.7%	4.7%	0.4%	—	36.7%
6.その他	2.4%	2.3%	3.1%	0.4%	6.7%	—	11.2%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	12.2%	11.1%	16.9%	26.5%	32.4%	29.2%	48.9%
5年～10年未満	14.5%	14.0%	18.1%	21.3%	13.4%	51.7%	25.0%
10年～20年未満	31.3%	31.3%	30.9%	32.5%	33.5%	—	17.5%
20年～30年未満	25.2%	26.6%	15.8%	14.0%	11.5%	4.0%	8.5%
30年以上	16.8%	17.0%	18.2%	5.7%	9.1%	15.1%	—
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	18.6%	19.0%	15.3%	21.6%	9.9%	9.5%	3.1%
2.役員・従業員承継を考えている	13.6%	12.1%	24.2%	26.1%	29.5%	9.0%	13.3%
3.会社への引継ぎを考えている	1.3%	1.2%	2.6%	0.6%	1.1%	—	—
4.個人への引継ぎを考えている	1.0%	1.0%	1.0%	2.1%	—	—	—
5.上記1.～4. 以外の方法による事業承継を考えている	1.9%	1.5%	4.1%	6.8%	10.8%	—	—
6.現在の事業を継続するつもりはない	18.6%	20.7%	3.6%	2.3%	—	—	—
7.今はまだ事業承継について考えていない	43.2%	43.1%	46.0%	30.1%	46.4%	75.9%	35.7%
8.その他	1.8%	1.4%	3.3%	10.3%	2.3%	5.5%	48.0%

16. Status of business successions

(3) Table of capital stock ranking by industry type (business corporations) (Continued)

宿泊業, 飲食サービス業 Accommodations, eating and drinking services							Fiscal 2017
計	1千万円以下	1千万円超 3千万円	3千万円超 5千万円	5千万円超 1億円	1億円超 3億円	3億円超	
Total	Less than 10 JPY million	10~30 JPY million	30~50 JPY million	50~100 JPY million	100~300 JPY million	More than 300 JPY million	
87 682	80 456	4 503	1 672	886	151	15	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	—	0.2%	—	—	—	—	20 years old and under
3.0%	2.9%	2.8%	4.6%	10.0%	—	—	30s
16.9%	16.5%	26.0%	9.9%	19.4%	0.7%	—	40s
20.7%	21.1%	14.5%	27.3%	13.5%	—	—	50s
32.8%	32.6%	26.7%	50.9%	44.9%	49.6%	100.0%	60s
21.3%	21.2%	29.4%	4.5%	12.3%	49.7%	—	70s
5.2%	5.6%	0.3%	2.8%	—	—	—	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
43.6%	44.8%	36.9%	19.5%	11.7%	0.7%	—	1. Founder
47.5%	46.9%	54.9%	42.2%	82.1%	—	—	2. Interfamilial succession
2.9%	2.9%	3.5%	5.3%	2.3%	—	—	3. Internal promotion
1.3%	0.9%	3.4%	15.1%	3.4%	—	100.0%	4. Dispatch from affiliate company
1.1%	1.0%	0.4%	2.6%	0.5%	99.3%	—	5. Invitation from outside, excluding 1. to 4. above
3.6%	3.6%	0.9%	15.3%	—	—	—	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
11.6%	10.0%	29.5%	31.8%	22.3%	49.6%	100.0%	Less than 5 years
14.9%	14.0%	22.9%	29.5%	21.1%	49.7%	—	at least 5 years but less than 10 years
29.5%	30.8%	15.6%	16.0%	12.3%	0.7%	—	at least 10 years but less than 20 years
21.5%	21.7%	20.6%	9.4%	34.7%	—	—	at least 20 years but less than 30 years
22.5%	23.4%	11.3%	13.3%	9.6%	—	—	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
36.9%	37.3%	35.6%	36.3%	19.9%	—	—	1. Considering interfamilial succession
4.3%	3.9%	5.9%	4.9%	11.8%	99.3%	—	2. Considering executive or employee succession
0.7%	0.6%	0.5%	7.1%	—	—	—	3. Considering transfer to company
1.7%	1.9%	—	—	—	—	—	4. Considering transfer to individual
1.2%	1.3%	—	—	1.7%	—	—	5. Considering business succession in ways other than 1. to 4. above
13.5%	14.7%	0.3%	—	—	—	—	6. Not considering succession of current business
38.7%	38.0%	56.3%	28.5%	31.8%	0.7%	100.0%	7. Not considering business succession yet
3.0%	2.4%	1.5%	23.1%	34.8%	—	—	8. Other

16. 事業承継の状況

(3) 産業別・資本金階級別表（法人企業）（続き）

平成29年度	生活関連サービス業、娯楽業 Living-related and personal services and amusement services						
	計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million
母集団企業数(社)	57 322	49 152	4 817	2 005	1 160	127	61
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	—	—	0.4%	—	—
30歳代	3.4%	3.5%	3.8%	2.2%	0.4%	—	—
40歳代	18.0%	18.4%	15.2%	18.7%	17.1%	2.1%	13.1%
50歳代	26.3%	26.5%	24.0%	25.7%	27.2%	31.7%	22.3%
60歳代	30.6%	29.7%	34.4%	38.0%	38.2%	38.1%	38.4%
70歳代	17.9%	18.1%	19.1%	13.7%	12.3%	21.1%	13.1%
80歳代以上	3.7%	3.7%	3.4%	1.7%	4.4%	7.0%	13.1%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	51.7%	56.0%	31.3%	20.5%	15.3%	—	16.5%
2.親族内での承継	37.4%	36.7%	42.0%	47.7%	33.1%	6.3%	11.6%
3.社内人材の昇格	4.3%	3.1%	12.0%	11.2%	11.1%	4.8%	7.3%
4.グループ会社からの派遣	2.1%	1.0%	5.5%	10.2%	17.0%	32.2%	18.0%
5.上記1.～4.以外の外部からの招へい	1.5%	1.0%	1.6%	4.6%	10.6%	25.4%	27.7%
6.その他	3.1%	2.2%	7.7%	5.8%	12.9%	31.3%	18.9%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	12.7%	11.0%	19.2%	23.3%	36.6%	42.1%	47.9%
5年～10年未満	15.2%	14.1%	19.9%	24.4%	24.9%	22.9%	13.9%
10年～20年未満	32.0%	32.5%	29.7%	30.5%	27.5%	30.0%	17.5%
20年～30年未満	21.9%	23.2%	18.4%	8.9%	6.7%	5.0%	7.7%
30年以上	18.2%	19.3%	12.8%	12.9%	4.3%	—	13.0%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	30.9%	31.1%	33.1%	31.8%	15.6%	—	6.3%
2.役員・従業員承継を考えている	8.0%	7.0%	15.4%	12.7%	11.4%	17.9%	—
3.会社への引継ぎを考えている	1.3%	1.0%	2.3%	2.9%	9.0%	—	6.3%
4.個人への引継ぎを考えている	1.6%	1.8%	0.7%	0.2%	—	—	—
5.上記1.～4.以外の方法による事業承継を考えている	1.9%	1.6%	2.0%	2.9%	8.9%	7.9%	20.4%
6.現在の事業を継続するつもりはない	11.3%	12.4%	5.7%	3.9%	1.3%	3.5%	—
7.今はまだ事業承継について考えていない	42.9%	43.6%	35.6%	38.9%	45.7%	52.5%	52.9%
8.その他	2.2%	1.5%	5.3%	6.6%	8.2%	18.3%	14.1%

16. Status of business successions

(3) Table of capital stock ranking by industry type (business corporations) (Continued)

サービス業（他に分類されないもの） Services (N. E. C.)							Fiscal 2017
計 Total	1千万円以下 Less than 10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 3億円 100~300 JPY million	3億円超 More than 300 JPY million	
78 618	67 098	8 441	2 116	819	10	134	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	0.1%	—	—	—	—	—	20 years old and under
2.5%	2.5%	2.0%	4.5%	1.4%	—	—	30s
19.0%	19.2%	19.0%	12.9%	5.6%	—	80.0%	40s
25.2%	24.0%	27.9%	47.6%	37.1%	—	—	50s
32.5%	32.7%	33.8%	25.9%	21.3%	100.0%	19.2%	60s
17.1%	17.6%	16.3%	6.9%	17.3%	—	0.8%	70s
3.6%	3.8%	1.0%	2.3%	17.3%	—	—	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
43.9%	46.6%	32.7%	17.6%	18.4%	—	28.8%	1. Founder
37.9%	39.3%	28.8%	31.8%	34.4%	—	—	2. Interfamilial succession
7.9%	6.6%	16.6%	13.2%	9.3%	100.0%	—	3. Internal promotion
4.1%	2.5%	11.2%	18.7%	12.5%	—	68.9%	4. Dispatch from affiliate company
1.7%	1.2%	1.7%	11.8%	23.9%	—	1.5%	5. Invitation from outside, excluding 1. to 4. above
4.4%	3.8%	9.0%	6.8%	1.6%	—	0.8%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of office
20.1%	18.1%	29.1%	42.5%	39.2%	—	1.9%	Less than 5 years
16.5%	16.3%	17.9%	13.2%	20.9%	100.0%	83.7%	at least 5 years but less than 10 years
32.1%	33.5%	25.5%	22.2%	21.0%	—	14.4%	at least 10 years but less than 20 years
17.2%	17.3%	17.0%	15.3%	13.3%	—	—	at least 20 years but less than 30 years
14.0%	14.8%	10.6%	6.8%	5.6%	—	—	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
29.1%	30.5%	20.1%	17.8%	41.0%	—	—	1. Considering interfamilial succession
9.7%	8.8%	15.8%	17.6%	5.0%	—	13.5%	2. Considering executive or employee succession
1.4%	1.1%	4.4%	—	—	—	—	3. Considering transfer to company
1.6%	1.9%	0.2%	—	0.4%	—	—	4. Considering transfer to individual
1.7%	1.3%	3.4%	6.1%	0.6%	—	0.9%	5. Considering business succession in ways other than 1. to 4. above
9.6%	10.7%	2.9%	2.7%	4.5%	—	—	6. Not considering succession of current business
44.4%	43.7%	49.9%	43.6%	42.2%	100.0%	85.6%	7. Not considering business succession yet
2.4%	2.0%	3.2%	12.2%	6.3%	—	—	8. Other

16. 事業承継の状況

(4) 産業別・売上高階級別表

平成29年度	合 計 Total								
	計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million
母集団企業数(社)	3 219 904	742 207	538 885	750 765	286 725	308 030	428 760	78 109	86 423
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	0.0%	0.1%	0.0%	0.1%	0.2%	0.0%	0.0%
30歳代	2.4%	0.5%	3.0%	2.9%	2.5%	2.8%	3.3%	3.2%	2.4%
40歳代	12.6%	5.8%	8.8%	13.3%	14.4%	19.3%	19.7%	19.2%	17.5%
50歳代	19.4%	10.9%	17.9%	18.0%	24.7%	25.8%	25.9%	29.1%	30.5%
60歳代	32.5%	32.0%	33.9%	33.9%	31.8%	29.3%	31.2%	33.6%	34.8%
70歳代	26.1%	38.8%	28.5%	24.8%	21.3%	19.3%	16.6%	12.8%	13.1%
80歳代以上	7.0%	11.9%	7.9%	7.1%	5.3%	3.4%	3.1%	1.9%	1.6%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	51.3%	57.5%	60.6%	56.2%	51.9%	43.7%	38.0%	22.7%	18.1%
2.親族内での承継	39.3%	33.9%	33.4%	37.4%	39.7%	47.1%	48.9%	53.2%	47.7%
3.社内人材の昇格	2.8%	0.3%	0.5%	1.6%	3.3%	4.0%	6.4%	11.8%	16.1%
4.グループ会社からの派遣	1.0%	0.1%	0.1%	0.1%	0.7%	0.9%	2.6%	6.6%	12.3%
5.上記1.~4.以外の外部からの招へい	1.2%	1.1%	0.9%	1.1%	0.5%	1.2%	2.0%	2.1%	3.2%
6.その他	4.3%	7.1%	4.5%	3.6%	3.8%	3.1%	2.2%	3.6%	2.6%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	10.3%	5.0%	5.7%	8.9%	11.2%	13.9%	16.2%	20.9%	31.2%
5年~10年未満	12.2%	7.2%	10.9%	12.4%	12.4%	16.4%	15.9%	17.9%	17.3%
10年~20年未満	25.6%	20.7%	24.4%	25.9%	26.5%	29.4%	30.4%	29.6%	24.5%
20年~30年未満	19.6%	18.2%	20.5%	19.9%	23.0%	19.7%	19.9%	16.9%	13.2%
30年以上	32.3%	48.9%	38.4%	33.0%	26.9%	20.6%	17.6%	14.7%	13.8%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	25.9%	10.4%	19.4%	28.5%	34.8%	35.1%	38.6%	40.5%	36.7%
2.役員・従業員承継を考えている	4.0%	0.5%	0.7%	2.5%	4.1%	6.1%	11.2%	12.8%	16.0%
3.会社への引継ぎを考えている	0.8%	0.0%	0.2%	0.4%	1.0%	1.4%	2.2%	1.8%	2.2%
4.個人への引継ぎを考えている	1.2%	1.5%	1.0%	1.7%	1.4%	1.0%	0.4%	0.3%	0.2%
5.上記1.~4.以外の方法による事業承継を考えている	1.0%	0.2%	0.4%	0.8%	1.2%	1.8%	1.8%	3.1%	3.7%
6.現在の事業を継続するつもりはない	29.1%	55.4%	42.8%	28.1%	15.5%	9.0%	3.4%	0.7%	0.5%
7.今はまだ事業承継について考えていない	35.5%	27.6%	33.7%	36.4%	40.7%	43.4%	40.1%	37.6%	34.9%
8.その他	2.5%	4.3%	1.9%	1.7%	1.2%	2.2%	2.4%	3.2%	5.8%

16. Status of business successions

(4) Table of sales ranking by industry type

建設業 Construction									Fiscal 2017
計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million	
426 193	42 869	38 091	100 532	42 760	70 773	103 890	13 254	14 024	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	—	—	—	—	—	0.0%	—	—	20 years old and under
2.5%	—	2.5%	4.8%	—	1.2%	3.2%	3.4%	2.6%	30s
16.6%	4.6%	9.6%	12.3%	14.7%	20.7%	24.7%	26.8%	18.1%	40s
22.1%	12.4%	18.0%	21.3%	28.6%	28.0%	20.6%	26.9%	25.8%	50s
32.5%	38.4%	33.1%	37.5%	28.8%	27.1%	30.5%	29.5%	34.4%	60s
22.5%	31.5%	35.2%	21.9%	24.7%	19.3%	17.9%	12.3%	17.0%	70s
3.7%	13.1%	1.6%	2.2%	3.1%	3.6%	3.0%	1.2%	2.1%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
51.3%	56.3%	65.7%	59.3%	63.4%	49.5%	41.2%	21.6%	20.9%	1. Founder
40.6%	36.3%	26.8%	35.3%	29.8%	44.0%	51.4%	50.3%	51.4%	2. Interfamilial succession
2.6%	—	0.0%	0.7%	1.3%	1.7%	3.7%	17.5%	16.1%	3. Internal promotion
0.7%	—	—	—	0.9%	—	1.0%	4.1%	5.3%	4. Dispatch from affiliate company
1.3%	—	3.6%	0.9%	0.0%	0.5%	2.1%	0.9%	5.2%	5. Invitation from outside, excluding 1. to 4. above
3.5%	7.3%	3.9%	3.8%	4.5%	4.3%	0.5%	5.6%	1.2%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
11.5%	2.9%	8.8%	10.3%	11.4%	10.4%	14.1%	14.8%	31.8%	Less than 5 years
11.0%	3.8%	4.8%	8.5%	12.7%	13.9%	13.8%	16.5%	15.6%	at least 5 years but less than 10 years
24.0%	12.4%	12.6%	27.3%	21.4%	28.0%	26.8%	36.2%	15.9%	at least 10 years but less than 20 years
22.8%	22.7%	16.2%	19.8%	29.5%	25.7%	24.6%	18.7%	14.8%	at least 20 years but less than 30 years
30.8%	58.1%	57.6%	34.1%	24.9%	22.1%	20.6%	13.8%	22.0%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
28.8%	4.0%	20.2%	26.9%	31.5%	25.9%	42.6%	39.8%	36.8%	1. Considering interfamilial succession
4.6%	—	2.1%	1.8%	2.7%	0.9%	10.5%	12.8%	18.7%	2. Considering executive or employee succession
0.6%	—	—	—	—	1.7%	1.3%	0.9%	0.3%	3. Considering transfer to company
1.0%	3.5%	1.1%	1.9%	—	0.1%	0.4%	—	0.1%	4. Considering transfer to individual
1.1%	—	—	0.9%	0.9%	2.6%	0.7%	4.0%	1.9%	5. Considering business succession in ways other than 1. to 4. above
24.6%	68.8%	52.8%	28.6%	29.2%	14.2%	3.1%	—	—	6. Not considering succession of current business
36.6%	18.6%	22.3%	37.8%	33.7%	51.4%	39.1%	41.3%	37.7%	7. Not considering business succession yet
2.7%	5.1%	1.5%	2.1%	2.0%	3.2%	2.4%	1.2%	4.5%	8. Other

16. 事業承継の状況

(4) 産業別・売上高階級別表（続き）

平成29年度	製造業 Manufacturing								
	計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million
母集団企業数(社)	383 595	62 110	46 212	77 215	41 020	45 378	71 443	18 025	22 193
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	—	0.1%	—	0.1%	0.3%	0.1%	0.0%	—
30歳代	2.0%	0.4%	2.7%	1.2%	1.7%	3.0%	2.5%	4.7%	2.7%
40歳代	12.5%	3.9%	5.7%	9.6%	13.9%	19.5%	19.7%	15.0%	17.3%
50歳代	20.9%	9.3%	18.5%	22.1%	19.5%	21.8%	25.8%	30.1%	31.0%
60歳代	31.1%	29.7%	33.6%	29.5%	33.8%	29.9%	29.0%	36.4%	34.9%
70歳代	27.0%	42.7%	32.0%	30.6%	24.9%	21.4%	19.9%	12.8%	12.9%
80歳代以上	6.3%	13.9%	7.4%	7.0%	6.1%	4.3%	3.1%	0.9%	1.2%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	37.0%	54.4%	40.3%	46.1%	40.3%	29.9%	27.3%	14.4%	10.0%
2.親族内での承継	53.7%	39.4%	54.5%	49.8%	53.6%	62.5%	59.3%	66.1%	58.0%
3.社内人材の昇格	3.5%	0.0%	0.1%	1.4%	2.9%	4.0%	6.4%	9.6%	12.0%
4.グループ会社からの派遣	2.1%	0.1%	0.0%	0.2%	1.7%	0.5%	3.5%	6.2%	15.4%
5.上記1.～4.以外の外部からの招へい	1.0%	0.9%	1.6%	0.2%	0.5%	1.4%	1.4%	1.1%	2.2%
6.その他	2.7%	5.3%	3.6%	2.4%	1.0%	1.6%	2.1%	2.7%	2.5%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	12.3%	3.3%	5.6%	9.4%	11.3%	16.4%	15.0%	21.3%	34.0%
5年～10年未満	11.8%	4.6%	5.9%	8.4%	12.2%	15.0%	17.7%	19.2%	20.6%
10年～20年未満	24.9%	16.0%	20.1%	25.4%	26.1%	27.5%	31.4%	28.5%	22.8%
20年～30年未満	19.1%	16.5%	22.4%	22.1%	20.4%	18.8%	17.9%	17.0%	12.6%
30年以上	31.9%	59.6%	46.0%	34.7%	30.0%	22.3%	17.9%	13.9%	10.0%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	29.7%	5.2%	16.9%	27.1%	36.1%	41.9%	42.7%	44.0%	39.1%
2.役員・従業員承継を考えている	5.7%	1.4%	0.8%	3.0%	5.6%	6.5%	11.3%	13.3%	11.5%
3.会社への引継ぎを考えている	1.0%	0.0%	0.2%	1.1%	1.2%	1.5%	1.8%	1.1%	1.6%
4.個人への引継ぎを考えている	0.7%	0.3%	1.4%	1.3%	0.4%	0.4%	0.6%	0.6%	0.3%
5.上記1.～4.以外の方法による事業承継を考えている	1.4%	0.0%	0.3%	0.6%	1.3%	2.0%	2.2%	3.3%	4.1%
6.現在の事業を継続するつもりはない	25.0%	69.0%	45.8%	29.7%	14.2%	6.8%	1.8%	0.5%	0.5%
7.今はまだ事業承継について考えていない	33.6%	18.9%	33.9%	34.9%	39.3%	39.6%	36.4%	33.6%	35.7%
8.その他	2.9%	5.2%	0.8%	2.2%	2.0%	1.3%	3.1%	3.6%	7.3%

16. Status of business successions

(4) Table of sales ranking by industry type (Continued)

情報通信業 Information and communications									Fiscal 2017
計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million	
38 190	4 581	4 228	7 197	4 520	5 420	8 641	1 777	1 825	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	0.2%	—	—	0.2%	—	0.1%	—	—	20 years old and under
2.2%	2.0%	1.8%	3.0%	2.1%	2.5%	1.2%	3.8%	2.8%	30s
15.8%	12.3%	10.9%	17.0%	18.8%	18.3%	16.6%	16.3%	11.8%	40s
34.7%	23.8%	39.1%	35.2%	25.2%	37.7%	39.7%	37.2%	39.0%	50s
33.7%	44.8%	31.0%	31.2%	37.1%	31.1%	30.3%	32.4%	37.8%	60s
11.3%	14.1%	13.0%	11.5%	14.5%	8.2%	10.4%	9.1%	8.1%	70s
2.2%	2.7%	4.2%	2.1%	2.1%	2.2%	1.7%	1.1%	0.6%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
67.4%	82.5%	78.0%	74.6%	76.8%	69.0%	56.7%	39.0%	26.0%	1. Founder
10.9%	8.9%	14.1%	9.5%	8.4%	12.3%	11.3%	11.8%	13.5%	2. Interfamilial succession
12.0%	1.1%	1.3%	8.5%	10.6%	9.2%	20.7%	31.2%	29.5%	3. Internal promotion
3.2%	—	0.2%	0.8%	1.0%	1.3%	5.3%	10.3%	21.7%	4. Dispatch from affiliate company
2.1%	0.4%	0.6%	1.9%	1.2%	2.5%	2.8%	6.2%	5.0%	5. Invitation from outside, excluding 1. to 4. above
4.4%	7.2%	5.8%	4.7%	1.9%	5.6%	3.1%	1.6%	4.4%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
13.4%	7.3%	8.9%	9.1%	7.9%	11.2%	17.0%	31.2%	41.0%	Less than 5 years
16.7%	8.1%	15.6%	18.9%	12.3%	22.5%	18.3%	16.7%	18.3%	at least 5 years but less than 10 years
38.4%	53.5%	36.1%	39.1%	46.9%	34.1%	34.4%	31.9%	20.0%	at least 10 years but less than 20 years
20.7%	19.6%	29.5%	21.4%	17.5%	23.5%	19.6%	13.7%	12.6%	at least 20 years but less than 30 years
10.8%	11.6%	9.9%	11.4%	15.3%	8.7%	10.7%	6.6%	8.1%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
9.0%	5.8%	9.5%	8.1%	12.9%	8.6%	10.4%	5.5%	9.0%	1. Considering interfamilial succession
17.4%	0.8%	2.8%	11.7%	16.4%	22.3%	32.4%	25.4%	25.9%	2. Considering executive or employee succession
2.9%	1.1%	1.5%	2.3%	3.2%	5.2%	3.4%	4.5%	1.7%	3. Considering transfer to company
0.8%	1.1%	0.7%	0.8%	1.9%	1.0%	0.6%	—	—	4. Considering transfer to individual
3.7%	0.5%	0.2%	1.2%	12.5%	3.3%	3.8%	5.5%	6.7%	5. Considering business succession in ways other than 1. to 4. above
15.0%	48.6%	32.9%	17.5%	7.5%	4.2%	2.5%	1.1%	0.8%	6. Not considering succession of current business
48.7%	40.3%	52.3%	57.0%	44.7%	52.5%	44.5%	50.6%	45.7%	7. Not considering business succession yet
2.4%	1.7%	0.0%	1.4%	0.8%	3.0%	2.6%	7.4%	10.2%	8. Other

16. 事業承継の状況

(4) 産業別・売上高階級別表（続き）

平成29年度	運輸業、郵便業 Transport and postal activities								
	計	500万円以下	500万円超 1千万円	1千万円超 3千万円	3千万円超 5千万円	5千万円超 1億円	1億円超 5億円	5億円超 10億円	10億円超
	Total	Less than 5 JPY million	5~10 JPY million	10~30 JPY million	30~50 JPY million	50~100 JPY million	100~500 JPY million	500~1000 JPY million	More than 1000 JPY million
母集団企業数(社)	66 858	12 091	4 945	6 031	4 246	8 817	21 144	4 644	4 941
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	—	—	—	—	0.3%	—	—
30歳代	1.8%	0.4%	0.5%	1.5%	3.4%	3.1%	2.4%	0.5%	1.3%
40歳代	12.9%	2.1%	1.6%	10.6%	15.3%	18.5%	17.9%	17.7%	13.5%
50歳代	23.0%	4.7%	12.3%	17.6%	24.4%	26.6%	29.7%	33.2%	35.8%
60歳代	32.2%	42.2%	36.7%	31.3%	27.7%	24.7%	30.1%	30.6%	33.2%
70歳代	25.9%	44.1%	45.5%	33.0%	23.0%	21.6%	16.7%	16.8%	14.0%
80歳代以上	4.2%	6.4%	3.4%	6.0%	6.1%	5.5%	2.8%	1.3%	2.2%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	39.2%	61.2%	66.1%	46.2%	34.4%	37.9%	31.1%	19.9%	16.8%
2.親族内での承継	38.6%	7.8%	13.3%	43.6%	54.6%	47.1%	49.6%	46.8%	40.4%
3.社内人材の昇格	5.5%	1.0%	0.9%	3.1%	4.5%	4.5%	7.5%	11.7%	11.3%
4.グループ会社からの派遣	5.9%	0.3%	1.7%	1.1%	1.7%	3.5%	6.6%	13.6%	26.5%
5.上記1.～4.以外の外部からの招へい	2.3%	3.0%	1.5%	2.1%	1.1%	3.1%	1.9%	2.9%	2.8%
6.その他	8.4%	26.7%	16.4%	4.0%	3.6%	4.0%	3.4%	5.2%	2.2%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	15.7%	1.9%	3.2%	9.8%	13.5%	16.3%	19.6%	25.9%	34.5%
5年～10年未満	14.8%	5.2%	4.7%	15.2%	17.3%	15.8%	17.4%	22.0%	20.0%
10年～20年未満	28.8%	24.6%	18.9%	28.5%	31.4%	33.2%	32.4%	26.5%	22.3%
20年～30年未満	21.6%	39.4%	37.2%	19.8%	20.3%	17.7%	16.9%	12.2%	13.2%
30年以上	19.1%	29.0%	36.0%	26.6%	17.5%	17.0%	13.7%	13.3%	10.0%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	29.0%	1.5%	4.9%	34.6%	36.5%	34.4%	41.1%	36.6%	31.1%
2.役員・従業員承継を考えている	7.1%	0.0%	0.4%	3.5%	5.6%	8.6%	9.5%	12.2%	16.5%
3.会社への引継ぎを考えている	1.7%	0.3%	0.6%	0.4%	1.2%	2.5%	2.2%	3.0%	3.0%
4.個人への引継ぎを考えている	2.3%	9.6%	5.3%	1.1%	0.5%	—	0.4%	—	0.3%
5.上記1.～4.以外の方法による事業承継を考えている	3.0%	3.6%	0.4%	1.4%	2.3%	1.9%	3.2%	4.8%	6.0%
6.現在の事業を継続するつもりはない	15.0%	50.0%	38.9%	18.2%	13.3%	5.3%	1.9%	0.2%	0.8%
7.今はまだ事業承継について考えていない	37.9%	26.4%	41.8%	39.2%	40.1%	45.2%	39.6%	38.3%	35.2%
8.その他	4.0%	8.5%	7.7%	1.5%	0.6%	2.1%	2.1%	5.0%	7.1%

16. Status of business successions

(4) Table of sales ranking by industry type (Continued)

卸売業 Wholesale									Fiscal 2017
計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million	
199 984	13 047	10 443	32 333	19 439	27 657	57 088	17 120	22 858	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.2%	—	—	0.3%	0.2%	0.3%	0.2%	—	—	20 years old and under
1.6%	0.5%	1.2%	0.9%	0.8%	2.4%	1.8%	3.2%	1.7%	30s
13.4%	9.7%	4.9%	6.9%	9.4%	15.5%	18.1%	15.1%	16.8%	40s
23.9%	12.9%	11.5%	14.7%	22.0%	24.4%	28.5%	33.7%	31.0%	50s
32.2%	32.7%	29.8%	35.0%	29.8%	31.6%	31.3%	33.0%	33.8%	60s
24.5%	35.4%	42.7%	36.9%	32.0%	22.9%	16.9%	13.7%	15.0%	70s
4.1%	8.9%	10.0%	5.3%	5.8%	2.9%	3.2%	1.3%	1.7%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
35.8%	51.6%	47.9%	43.5%	49.2%	36.5%	33.7%	18.5%	16.5%	1. Founder
50.6%	35.5%	40.4%	51.1%	41.4%	55.0%	55.6%	58.7%	47.1%	2. Interfamilial succession
6.8%	0.2%	0.8%	1.7%	3.7%	4.4%	6.2%	12.2%	23.2%	3. Internal promotion
2.3%	—	1.7%	—	0.4%	1.1%	1.5%	6.3%	8.9%	4. Dispatch from affiliate company
1.6%	4.2%	1.2%	2.0%	0.6%	0.7%	1.3%	1.3%	2.5%	5. Invitation from outside, excluding 1. to 4. above
3.0%	8.6%	8.0%	1.7%	4.7%	2.3%	1.9%	3.0%	1.9%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
14.7%	7.8%	8.8%	6.9%	8.5%	13.3%	18.4%	19.7%	25.2%	Less than 5 years
14.9%	9.3%	9.2%	12.9%	14.8%	15.9%	15.0%	20.3%	17.4%	at least 5 years but less than 10 years
31.8%	31.2%	24.4%	30.9%	29.8%	33.1%	34.1%	29.9%	32.3%	at least 10 years but less than 20 years
17.7%	18.3%	18.0%	21.2%	20.2%	16.6%	17.9%	15.2%	13.0%	at least 20 years but less than 30 years
20.9%	33.5%	39.6%	28.1%	26.6%	21.0%	14.7%	14.9%	12.1%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
29.5%	6.7%	20.9%	17.8%	27.2%	32.6%	35.3%	41.6%	37.0%	1. Considering interfamilial succession
8.6%	0.8%	3.2%	7.7%	2.3%	5.1%	10.3%	11.0%	20.7%	2. Considering executive or employee succession
2.5%	—	1.3%	1.1%	2.5%	2.7%	3.2%	2.8%	4.5%	3. Considering transfer to company
0.7%	0.2%	1.8%	1.1%	1.0%	1.1%	0.4%	0.9%	0.1%	4. Considering transfer to individual
1.2%	—	—	0.9%	0.6%	1.9%	0.6%	2.3%	3.0%	5. Considering business succession in ways other than 1. to 4. above
18.7%	61.5%	37.8%	35.4%	26.8%	16.2%	7.1%	1.7%	0.8%	6. Not considering succession of current business
36.8%	27.4%	29.7%	34.5%	38.7%	38.9%	42.0%	38.3%	30.1%	7. Not considering business succession yet
1.9%	3.5%	5.3%	1.5%	0.9%	1.6%	1.1%	1.5%	3.8%	8. Other

16. 事業承継の状況

(4) 産業別・売上高階級別表（続き）

平成29年度	小売業 Retail								
	計	500万円以下	500万円超 1千万円	1千万円超 3千万円	3千万円超 5千万円	5千万円超 1億円	1億円超 5億円	5億円超 10億円	10億円超
	Total	Less than 5 JPY million	5~10 JPY million	10~30 JPY million	30~50 JPY million	50~100 JPY million	100~500 JPY million	500~1000 JPY million	More than 1000 JPY million
母集団企業数(社)	626 919	145 642	117 786	149 023	61 740	54 310	78 990	10 571	8 858
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	0.1%	0.0%	—	—	—	0.5%	—	—
30歳代	2.4%	0.0%	2.6%	1.6%	1.6%	5.5%	6.4%	2.3%	2.2%
40歳代	9.9%	3.4%	6.9%	9.1%	11.2%	17.9%	17.9%	24.9%	21.4%
50歳代	16.4%	6.7%	12.1%	13.5%	27.1%	23.9%	29.7%	21.1%	31.9%
60歳代	32.4%	27.9%	30.6%	36.6%	33.0%	36.9%	30.6%	38.2%	34.5%
70歳代	27.7%	43.5%	33.1%	27.2%	19.8%	13.4%	12.1%	9.3%	7.6%
80歳代以上	11.2%	18.4%	14.7%	11.9%	7.3%	2.3%	2.8%	4.2%	2.4%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	41.9%	40.3%	46.7%	42.8%	44.7%	35.8%	41.1%	31.4%	27.5%
2.親族内での承継	49.9%	51.8%	48.0%	49.2%	50.6%	53.6%	47.2%	57.0%	45.3%
3.社内人材の昇格	2.0%	0.6%	0.8%	1.3%	1.2%	4.8%	4.9%	4.5%	12.2%
4.グループ会社からの派遣	0.5%	0.1%	—	—	—	0.8%	1.7%	2.8%	11.6%
5.上記1.～4.以外の外部からの招へい	1.5%	1.0%	0.2%	2.7%	0.5%	1.7%	2.8%	3.3%	1.2%
6.その他	4.1%	6.1%	4.4%	3.9%	3.0%	3.4%	2.5%	1.0%	2.2%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	9.2%	5.6%	6.3%	5.6%	8.7%	15.6%	16.8%	19.4%	31.3%
5年～10年未満	12.2%	9.0%	10.0%	11.7%	12.0%	23.0%	14.1%	11.0%	10.4%
10年～20年未満	22.5%	22.0%	19.7%	17.0%	26.1%	25.4%	31.1%	26.0%	25.8%
20年～30年未満	18.0%	13.5%	17.1%	19.7%	22.5%	15.3%	21.5%	22.8%	13.6%
30年以上	38.2%	49.9%	46.8%	46.0%	30.6%	20.6%	16.5%	20.8%	18.9%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	21.7%	3.6%	14.6%	19.3%	40.1%	37.1%	39.1%	48.1%	43.4%
2.役員・従業員承継を考えている	2.6%	—	0.1%	2.5%	1.8%	6.1%	7.7%	10.2%	13.4%
3.会社への引継ぎを考えている	0.5%	—	—	0.1%	0.9%	0.8%	2.3%	2.3%	1.3%
4.個人への引継ぎを考えている	1.0%	0.1%	0.9%	1.8%	2.9%	0.8%	0.1%	—	0.3%
5.上記1.～4.以外の方法による事業承継を考えている	0.8%	0.1%	1.0%	0.3%	0.7%	0.2%	2.9%	0.3%	5.4%
6.現在の事業を継続するつもりはない	37.4%	65.4%	52.3%	40.1%	15.5%	10.9%	2.7%	0.5%	0.6%
7.今はまだ事業承継について考えていない	33.5%	28.5%	27.5%	33.6%	37.2%	40.7%	43.9%	36.2%	31.2%
8.その他	2.4%	2.3%	3.6%	2.3%	0.9%	3.4%	1.3%	2.3%	4.4%

16. Status of business successions

(4) Table of sales ranking by industry type (Continued)

不動産業、物品賃貸業 Real estate and goods rental and leasing									Fiscal 2017
計	500万円以下	500万円超 1千万円	1千万円超 3千万円	3千万円超 5千万円	5千万円超 1億円	1億円超 5億円	5億円超 10億円	10億円超	
Total	Less than 5 JPY million	5~10 JPY million	10~30 JPY million	30~50 JPY million	50~100 JPY million	100~500 JPY million	500~1000 JPY million	More than 1000 JPY million	
305 214	86 784	55 744	86 288	22 984	23 464	22 977	3 502	3 472	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.3%	0.5%	0.0%	0.5%	—	0.1%	—	—	0.5%	20 years old and under
1.4%	0.4%	1.8%	1.1%	3.0%	2.7%	2.1%	1.2%	1.6%	30s
6.5%	3.5%	3.7%	5.6%	11.0%	11.8%	14.8%	20.8%	10.9%	40s
13.8%	8.0%	11.3%	14.2%	15.5%	24.3%	22.6%	25.8%	28.7%	50s
29.3%	26.1%	32.0%	29.4%	30.7%	27.7%	31.7%	32.6%	45.4%	60s
32.8%	40.2%	33.0%	33.4%	25.2%	25.4%	23.3%	15.7%	11.9%	70s
16.0%	21.4%	18.2%	15.9%	14.5%	7.9%	5.6%	3.9%	1.1%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
44.4%	44.1%	45.2%	46.3%	37.5%	42.5%	46.8%	44.5%	35.1%	1. Founder
48.1%	49.8%	48.0%	49.4%	55.4%	48.9%	36.4%	24.4%	26.4%	2. Interfamilial succession
1.9%	0.4%	0.5%	1.4%	2.7%	3.4%	7.3%	8.6%	10.3%	3. Internal promotion
0.7%	0.0%	0.1%	0.1%	0.1%	2.4%	2.7%	9.9%	13.6%	4. Dispatch from affiliate company
0.8%	0.2%	0.9%	1.0%	0.4%	0.7%	1.2%	2.5%	5.4%	5. Invitation from outside, excluding 1. to 4. above
4.1%	5.5%	5.3%	1.8%	4.0%	2.2%	5.5%	10.1%	9.2%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
11.5%	7.7%	9.4%	11.8%	15.7%	16.7%	13.0%	30.2%	29.5%	Less than 5 years
12.1%	7.4%	14.8%	11.6%	14.3%	13.0%	19.7%	15.0%	12.8%	at least 5 years but less than 10 years
27.6%	27.3%	26.6%	27.6%	28.2%	30.0%	28.9%	23.4%	23.2%	at least 10 years but less than 20 years
21.5%	22.8%	21.6%	21.8%	21.5%	21.3%	17.3%	14.3%	17.5%	at least 20 years but less than 30 years
27.4%	34.8%	27.6%	27.1%	20.2%	19.0%	21.1%	17.2%	17.0%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
52.3%	45.2%	51.4%	61.5%	57.7%	54.0%	42.3%	38.7%	41.8%	1. Considering interfamilial succession
1.8%	0.5%	1.2%	1.0%	0.8%	4.6%	6.5%	10.7%	11.0%	2. Considering executive or employee succession
0.4%	—	0.2%	0.3%	0.5%	0.6%	2.0%	0.8%	1.3%	3. Considering transfer to company
1.1%	1.6%	1.0%	1.4%	—	0.5%	0.7%	0.1%	0.1%	4. Considering transfer to individual
0.7%	0.4%	0.3%	0.3%	1.5%	1.0%	2.5%	2.2%	3.6%	5. Considering business succession in ways other than 1. to 4. above
13.1%	20.4%	19.1%	10.2%	6.7%	3.3%	3.7%	0.1%	0.4%	6. Not considering succession of current business
28.5%	28.6%	24.3%	24.9%	32.0%	34.9%	39.5%	37.1%	32.9%	7. Not considering business succession yet
2.1%	3.4%	2.5%	0.3%	0.7%	1.0%	2.9%	10.3%	8.9%	8. Other

16. 事業承継の状況

(4) 産業別・売上高階級別表（続き）

平成29年度	学術研究, 専門・技術サービス業 Scientific research, professional and technical services								
	計	500万円以下	500万円超 1千万円	1千万円超 3千万円	3千万円超 5千万円	5千万円超 1億円	1億円超 5億円	5億円超 10億円	10億円超
	Total	Less than 5 JPY million	5~10 JPY million	10~30 JPY million	30~50 JPY million	50~100 JPY million	100~500 JPY million	500~1000 JPY million	More than 1000 JPY million
母集団企業数(社)	175 553	31 661	27 760	54 269	23 912	20 909	14 133	1 767	1 142
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.0%	—	—	0.0%	—	—	—	—	—
30歳代	1.7%	0.9%	1.1%	2.0%	2.6%	2.0%	1.4%	2.8%	0.6%
40歳代	12.7%	6.9%	10.1%	13.2%	15.7%	17.2%	16.7%	11.8%	13.6%
50歳代	22.7%	15.1%	25.0%	22.0%	21.8%	27.7%	31.0%	26.8%	29.1%
60歳代	37.3%	41.6%	37.6%	36.8%	37.6%	31.3%	34.7%	47.1%	48.6%
70歳代	20.4%	26.8%	21.0%	19.4%	19.4%	20.5%	13.0%	10.5%	7.8%
80歳代以上	5.2%	8.7%	5.1%	6.6%	2.9%	1.3%	3.3%	1.0%	0.3%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	74.2%	85.6%	80.9%	76.3%	72.0%	67.9%	52.6%	22.1%	14.4%
2.親族内での承継	16.0%	11.0%	12.9%	16.0%	17.9%	18.6%	24.7%	22.8%	20.4%
3.社内人材の昇格	4.3%	0.2%	1.5%	2.1%	4.2%	7.0%	18.1%	32.6%	31.6%
4.グループ会社からの派遣	0.7%	0.1%	0.0%	0.2%	0.4%	1.0%	2.1%	11.3%	21.3%
5.上記1.～4.以外の外部からの招へい	1.8%	0.8%	0.8%	1.7%	1.3%	4.5%	1.2%	9.3%	8.5%
6.その他	3.0%	2.3%	3.9%	3.6%	4.3%	1.0%	1.4%	1.9%	3.8%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	9.0%	2.5%	4.6%	8.5%	10.9%	14.3%	16.0%	34.2%	36.5%
5年～10年未満	12.0%	11.4%	6.8%	11.9%	15.7%	13.4%	13.5%	17.1%	28.0%
10年～20年未満	27.6%	27.1%	31.5%	25.5%	22.9%	31.5%	31.1%	25.5%	20.7%
20年～30年未満	22.8%	20.5%	28.4%	24.9%	25.9%	15.4%	18.3%	10.0%	7.8%
30年以上	28.6%	38.5%	28.7%	29.1%	24.6%	25.3%	21.2%	13.1%	7.1%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	17.5%	5.9%	11.8%	19.4%	27.2%	25.0%	19.9%	21.8%	13.5%
2.役員・従業員承継を考えている	7.8%	0.5%	1.6%	4.8%	15.7%	12.8%	24.0%	29.6%	21.4%
3.会社への引継ぎを考えている	1.1%	0.7%	0.2%	0.7%	1.2%	1.4%	4.5%	1.7%	3.8%
4.個人への引継ぎを考えている	3.5%	1.5%	3.0%	4.7%	3.3%	7.4%	0.2%	—	0.3%
5.上記1.～4.以外の方法による事業承継を考えている	1.5%	0.3%	0.4%	1.1%	2.2%	3.1%	2.7%	12.0%	4.4%
6.現在の事業を継続するつもりはない	28.4%	60.0%	45.3%	26.8%	9.9%	4.6%	1.7%	0.4%	1.0%
7.今はまだ事業承継について考えていない	38.8%	28.0%	37.5%	42.0%	39.7%	44.3%	44.9%	30.5%	44.0%
8.その他	1.4%	3.2%	0.3%	0.7%	0.9%	1.4%	2.1%	4.0%	11.7%

16. Status of business successions

(4) Table of sales ranking by industry type (Continued)

宿泊業, 飲食サービス業 Accommodations, eating and drinking services									Fiscal 2017
計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million	
506 079	124 358	144 137	154 044	39 243	24 435	16 709	1 692	1 461	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	—	—	—	—	—	0.1%	—	—	20 years old and under
3.5%	—	5.0%	4.4%	6.6%	1.1%	2.9%	7.3%	4.6%	30s
14.5%	6.6%	8.5%	22.4%	18.7%	27.5%	21.1%	14.7%	26.3%	40s
16.3%	7.7%	18.6%	14.8%	28.6%	30.9%	18.6%	31.2%	19.8%	50s
36.9%	38.8%	40.8%	36.0%	30.9%	16.9%	41.5%	28.1%	37.7%	60s
26.2%	43.4%	24.6%	19.6%	14.2%	22.1%	13.4%	13.5%	9.9%	70s
2.6%	3.4%	2.4%	2.8%	1.0%	1.4%	2.5%	5.1%	1.8%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
68.5%	67.4%	77.5%	70.9%	55.5%	50.4%	39.6%	31.7%	32.2%	1. Founder
24.1%	21.5%	19.0%	22.9%	29.4%	45.1%	49.5%	52.7%	47.5%	2. Interfamilial succession
1.3%	—	0.2%	1.6%	6.9%	1.0%	3.6%	2.0%	10.1%	3. Internal promotion
0.2%	—	—	0.0%	0.6%	0.4%	3.0%	9.3%	5.7%	4. Dispatch from affiliate company
0.6%	1.5%	0.5%	—	—	0.1%	2.9%	1.9%	1.8%	5. Invitation from outside, excluding 1. to 4. above
5.3%	9.6%	2.8%	4.6%	7.5%	3.0%	1.5%	2.4%	2.7%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
7.0%	7.7%	2.6%	8.0%	12.4%	6.6%	11.3%	24.9%	28.5%	Less than 5 years
13.8%	7.6%	16.3%	16.9%	8.8%	13.4%	20.2%	19.6%	14.0%	at least 5 years but less than 10 years
26.8%	20.6%	27.0%	29.5%	23.8%	39.4%	32.2%	23.4%	24.4%	at least 10 years but less than 20 years
18.1%	18.6%	20.3%	14.2%	24.6%	20.3%	15.7%	14.5%	11.8%	at least 20 years but less than 30 years
34.3%	45.5%	33.8%	31.3%	30.5%	20.3%	20.6%	17.6%	21.3%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
19.3%	6.2%	12.5%	26.9%	29.5%	45.2%	38.1%	40.5%	44.0%	1. Considering interfamilial succession
1.5%	1.6%	0.2%	0.4%	1.2%	9.3%	9.2%	16.1%	6.8%	2. Considering executive or employee succession
0.1%	—	—	—	—	0.2%	3.4%	0.6%	—	3. Considering transfer to company
1.6%	5.2%	0.3%	0.5%	1.5%	0.4%	—	—	—	4. Considering transfer to individual
0.6%	0.2%	0.1%	1.4%	—	1.9%	0.3%	2.1%	—	5. Considering business succession in ways other than 1. to 4. above
36.2%	50.6%	47.5%	30.3%	9.6%	1.9%	9.5%	—	0.9%	6. Not considering succession of current business
38.7%	31.6%	39.3%	39.1%	57.1%	39.5%	33.1%	34.7%	40.0%	7. Not considering business succession yet
2.0%	4.7%	0.1%	1.5%	1.0%	1.7%	6.4%	6.1%	8.2%	8. Other

16. 事業承継の状況

(4) 産業別・売上高階級別表（続き）

平成29年度	生活関連サービス業、娯楽業 Living-related and personal services and amusement services								
	計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million
母集団企業数(社)	364 465	202 764	69 973	53 238	11 807	9 578	12 173	2 274	2 658
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.0%	—	—	0.1%	—	0.2%	0.0%	0.2%	—
30歳代	2.5%	1.2%	2.1%	6.4%	7.3%	3.5%	3.9%	3.6%	4.9%
40歳代	13.4%	8.6%	17.0%	22.4%	20.5%	18.0%	20.6%	16.1%	21.2%
50歳代	21.3%	16.4%	27.0%	27.4%	31.0%	26.2%	25.1%	27.7%	29.9%
60歳代	28.3%	29.9%	26.6%	24.6%	21.9%	31.4%	29.7%	36.3%	31.6%
70歳代	27.3%	34.9%	21.7%	14.9%	13.8%	18.0%	15.3%	13.6%	11.2%
80歳代以上	7.1%	8.9%	5.5%	4.2%	5.6%	2.6%	5.3%	2.5%	1.3%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	63.4%	66.0%	64.7%	62.8%	61.7%	55.2%	41.2%	30.0%	21.2%
2.親族内での承継	27.5%	25.3%	26.4%	30.5%	28.8%	36.0%	38.9%	44.1%	53.4%
3.社内人材の昇格	1.3%	0.2%	0.8%	2.4%	6.9%	3.4%	7.3%	6.8%	9.9%
4.グループ会社からの派遣	0.3%	—	—	0.1%	0.3%	1.1%	4.3%	11.3%	8.1%
5.上記1.～4.以外の外部からの招へい	1.3%	1.4%	1.1%	0.7%	0.6%	1.2%	2.9%	2.9%	3.0%
6.その他	6.2%	7.1%	7.0%	3.5%	1.6%	3.2%	5.3%	5.0%	4.4%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	6.3%	3.1%	5.1%	12.3%	10.9%	15.6%	16.0%	20.9%	28.2%
5年～10年未満	9.5%	6.7%	7.7%	16.5%	10.8%	15.0%	21.9%	20.3%	17.8%
10年～20年未満	22.9%	17.2%	29.2%	28.3%	38.0%	32.3%	28.2%	32.6%	29.9%
20年～30年未満	19.3%	17.6%	22.1%	23.4%	17.6%	18.5%	18.4%	12.6%	11.6%
30年以上	42.1%	55.5%	35.9%	19.4%	22.7%	18.7%	15.5%	13.6%	12.5%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	16.8%	8.3%	23.6%	27.3%	29.3%	35.4%	37.7%	35.9%	36.9%
2.役員・従業員承継を考えている	2.1%	0.2%	0.7%	4.3%	9.1%	11.8%	13.8%	12.3%	8.1%
3.会社への引継ぎを考えている	0.4%	—	0.4%	0.6%	3.7%	1.5%	2.5%	2.6%	1.9%
4.個人への引継ぎを考えている	0.7%	0.1%	0.7%	3.1%	0.8%	0.8%	0.7%	—	0.2%
5.上記1.～4.以外の方法による事業承継を考えている	0.4%	0.1%	0.1%	1.1%	0.9%	1.8%	3.0%	4.3%	2.7%
6.現在の事業を継続するつもりはない	40.0%	57.0%	27.9%	16.5%	10.5%	6.2%	3.0%	1.3%	0.4%
7.今はまだ事業承継について考えていない	35.6%	29.2%	43.7%	45.4%	44.3%	41.4%	36.1%	39.3%	44.6%
8.その他	3.9%	5.2%	2.9%	1.8%	1.4%	1.1%	3.2%	4.3%	5.0%

16. Status of business successions

(4) Table of sales ranking by industry type (Continued)

サービス業（他に分類されないもの） Services (N. E. C.)									Fiscal 2017
計 Total	500万円以下 Less than 5 JPY million	500万円超 1千万円 5~10 JPY million	1千万円超 3千万円 10~30 JPY million	3千万円超 5千万円 30~50 JPY million	5千万円超 1億円 50~100 JPY million	1億円超 5億円 100~500 JPY million	5億円超 10億円 500~1000 JPY million	10億円超 More than 1000 JPY million	
126 854	16 302	19 565	30 594	15 055	17 290	21 573	3 483	2 993	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	—	0.1%	—	—	0.2%	0.1%	—	—	20 years old and under
3.0%	1.7%	4.1%	2.7%	2.1%	4.4%	3.1%	2.0%	3.2%	30s
16.2%	4.4%	14.4%	15.4%	19.3%	26.2%	15.0%	25.9%	22.0%	40s
22.2%	9.8%	21.0%	20.6%	25.2%	24.5%	28.1%	28.6%	36.5%	50s
33.2%	37.8%	34.2%	33.4%	33.4%	25.7%	36.1%	24.0%	30.1%	60s
21.5%	39.0%	20.9%	24.0%	17.9%	16.2%	15.4%	14.9%	7.0%	70s
3.8%	7.2%	5.3%	3.9%	2.1%	2.8%	2.1%	4.5%	1.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
49.9%	58.0%	61.1%	55.1%	54.8%	44.6%	35.1%	29.5%	19.4%	1. Founder
35.5%	33.0%	31.3%	35.2%	35.9%	38.2%	39.6%	39.1%	29.4%	2. Interfamilial succession
5.1%	0.0%	0.8%	3.0%	2.3%	10.4%	10.7%	13.0%	14.7%	3. Internal promotion
2.5%	0.2%	0.1%	0.2%	1.4%	1.7%	7.1%	9.8%	24.0%	4. Dispatch from affiliate company
1.5%	1.7%	1.7%	—	2.1%	0.3%	2.5%	5.1%	7.7%	5. Invitation from outside, excluding 1. to 4. above
5.4%	7.1%	5.0%	6.5%	3.5%	4.9%	5.1%	3.6%	4.7%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
15.9%	3.8%	10.4%	11.4%	15.7%	21.4%	25.9%	23.0%	44.4%	Less than 5 years
12.6%	5.6%	9.6%	8.8%	12.2%	21.3%	16.5%	21.0%	18.9%	at least 5 years but less than 10 years
28.4%	24.6%	30.4%	29.6%	31.2%	24.8%	28.9%	30.9%	19.8%	at least 10 years but less than 20 years
17.6%	12.3%	18.8%	20.8%	17.3%	19.7%	15.2%	18.0%	10.6%	at least 20 years but less than 30 years
25.5%	53.6%	30.8%	29.5%	23.6%	12.9%	13.4%	7.1%	6.3%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
24.3%	4.6%	13.0%	28.1%	31.4%	33.0%	30.4%	35.4%	21.3%	1. Considering interfamilial succession
6.3%	0.2%	1.0%	3.3%	3.1%	7.9%	18.7%	13.2%	15.6%	2. Considering executive or employee succession
1.2%	—	1.3%	0.6%	2.7%	0.6%	2.3%	0.6%	2.6%	3. Considering transfer to company
1.1%	0.9%	1.0%	1.9%	0.6%	0.9%	0.8%	—	0.5%	4. Considering transfer to individual
1.1%	0.4%	1.5%	—	1.5%	1.1%	1.6%	2.8%	6.0%	5. Considering business succession in ways other than 1. to 4. above
23.6%	67.4%	46.6%	23.8%	10.6%	4.5%	0.9%	0.7%	—	6. Not considering succession of current business
39.2%	19.5%	32.6%	39.8%	49.5%	49.7%	42.1%	42.8%	45.0%	7. Not considering business succession yet
3.2%	7.0%	3.1%	2.5%	0.4%	2.3%	3.1%	4.5%	8.9%	8. Other

16. 事業承継の状況

(5) 産業別・設立年別表（法人企業）

平成29年度	合 計 Total							
	計	平成26年 以 降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以 前
	Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier
母集団企業数(社)	1 458 807	22 581	9 432	15 242	123 465	252 038	369 259	660 933
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	—	0.1%	0.2%	0.2%	0.2%	0.1%	0.0%
30歳代	2.8%	12.2%	6.8%	6.1%	3.5%	2.9%	2.1%	2.5%
40歳代	16.2%	25.4%	21.9%	24.8%	28.1%	17.6%	14.1%	13.9%
50歳代	24.4%	25.2%	40.5%	27.9%	30.1%	30.0%	22.1%	22.1%
60歳代	32.1%	26.5%	23.8%	25.6%	29.2%	31.1%	36.0%	31.5%
70歳代	19.8%	9.6%	4.8%	11.7%	7.2%	16.2%	21.4%	23.4%
80歳代以上	4.6%	1.1%	2.1%	3.7%	1.7%	2.0%	4.1%	6.6%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	42.7%	69.6%	63.9%	78.4%	75.0%	67.8%	52.5%	19.6%
2.親族内での承継	45.6%	18.6%	25.4%	11.7%	12.5%	21.0%	36.5%	68.3%
3.社内人材の昇格	5.3%	2.6%	3.1%	3.2%	5.1%	4.6%	4.9%	6.1%
4.グループ会社からの派遣	2.2%	2.8%	4.6%	2.0%	2.2%	2.1%	1.9%	2.5%
5.上記1.～4.以外の外部からの招へい	1.4%	3.4%	2.1%	2.7%	1.3%	1.2%	1.1%	1.6%
6.その他	2.7%	3.0%	0.9%	2.0%	3.8%	3.4%	3.2%	2.0%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	14.8%	78.5%	27.4%	5.8%	7.8%	11.1%	12.9%	16.3%
5年～10年未満	15.2%	6.9%	59.4%	82.8%	43.6%	6.5%	11.7%	13.2%
10年～20年未満	29.3%	9.9%	9.0%	7.5%	44.4%	59.8%	14.7%	24.4%
20年～30年未満	21.5%	2.4%	2.9%	3.8%	3.0%	20.4%	39.8%	16.6%
30年以上	19.3%	2.3%	1.3%	0.0%	1.3%	2.2%	21.0%	29.4%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	33.7%	27.0%	25.1%	24.2%	19.6%	26.1%	33.0%	40.1%
2.役員・従業員承継を考えている	7.6%	15.7%	11.4%	8.5%	9.0%	7.3%	7.9%	6.9%
3.会社への引継ぎを考えている	1.3%	1.6%	0.4%	1.3%	1.3%	1.4%	1.2%	1.4%
4.個人への引継ぎを考えている	0.9%	0.6%	0.3%	0.9%	1.2%	1.9%	0.8%	0.6%
5.上記1.～4.以外の方法による事業承継を考えている	1.7%	0.5%	4.0%	0.5%	1.9%	1.9%	1.6%	1.7%
6.現在の事業を継続するつもりはない	12.3%	6.8%	8.5%	10.5%	9.3%	12.2%	15.1%	11.6%
7.今はまだ事業承継について考えていない	40.1%	46.8%	49.7%	53.4%	56.2%	47.2%	37.9%	34.9%
8.その他	2.4%	1.0%	0.6%	0.7%	1.4%	2.1%	2.5%	2.7%

(注) 計には、NA（設立年不明）分も含まれる。

16. Status of business successions

(5) Table of foundation year by industry type (business corporations)

建設業 Construction								Fiscal 2017
計 Total	平成26年 以降 2014 or later	平成25年 2013	平成24年 2012	平成18年 ～ 平成23年 2006～2011	平成8年 ～ 平成17年 1996～2005	昭和61年 ～ 平成7年 1986～1995	昭和60年 以前 1985 or earlier	
279 549	3 807	407	2 785	22 983	48 267	79 801	119 556	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	—	—	—	—	0.1%	—	—	20 years old and under
2.8%	23.1%	—	0.4%	0.0%	4.6%	2.1%	2.5%	30s
20.5%	24.3%	19.5%	38.6%	33.0%	24.1%	19.9%	16.9%	40s
25.6%	15.1%	80.5%	14.7%	34.4%	34.4%	18.6%	24.8%	50s
28.4%	36.6%	—	31.6%	32.1%	22.4%	31.5%	28.0%	60s
19.2%	0.9%	—	—	0.5%	12.6%	22.9%	23.9%	70s
3.5%	—	—	14.8%	0.0%	1.9%	4.9%	3.8%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
47.4%	73.5%	96.7%	100.0%	85.1%	72.1%	54.4%	23.4%	1. Founder
43.6%	25.0%	—	—	11.3%	22.2%	35.9%	64.9%	2. Interfamilial succession
4.0%	1.6%	3.3%	—	0.6%	2.3%	3.9%	5.5%	3. Internal promotion
1.0%	—	—	—	0.6%	0.3%	1.0%	1.4%	4. Dispatch from affiliate company
1.5%	—	—	—	0.1%	1.2%	0.6%	2.7%	5. Invitation from outside, excluding 1. to 4. above
2.6%	—	—	—	2.3%	2.0%	4.2%	2.1%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
12.9%	88.4%	3.3%	—	0.9%	10.2%	13.8%	13.8%	Less than 5 years
14.1%	2.8%	96.7%	66.5%	48.1%	4.5%	11.5%	12.1%	at least 5 years but less than 10 years
28.0%	8.8%	—	18.8%	47.7%	57.8%	10.3%	24.6%	at least 10 years but less than 20 years
25.8%	—	—	14.7%	3.4%	25.4%	40.7%	22.1%	at least 20 years but less than 30 years
19.2%	—	—	—	—	2.0%	23.7%	27.4%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
32.9%	46.5%	—	29.4%	18.0%	27.5%	30.6%	38.7%	1. Considering interfamilial succession
6.4%	12.4%	—	—	7.8%	2.0%	7.3%	7.4%	2. Considering executive or employee succession
0.3%	—	—	—	—	0.8%	0.5%	0.2%	3. Considering transfer to company
0.4%	—	—	—	—	2.1%	—	0.1%	4. Considering transfer to individual
1.5%	—	78.3%	—	0.4%	1.3%	1.3%	1.8%	5. Considering business succession in ways other than 1. to 4. above
12.0%	13.7%	18.4%	31.6%	2.7%	14.3%	19.6%	7.4%	6. Not considering succession of current business
43.4%	27.4%	3.3%	39.0%	67.3%	50.6%	37.7%	40.6%	7. Not considering business succession yet
3.1%	—	—	—	3.8%	1.4%	3.1%	3.8%	8. Other

Notes: The number of "Total" includes the number of N/A(Unknown).

16. 事業承継の状況

(5) 産業別・設立年別表（法人企業）（続き）

平成29年度	製造業 Manufacturing							
	計 Total	平成26年 以降 2014 or later	平成25年 2013	平成24年 2012	平成18年 ～ 平成23年 2006～2011	平成8年 ～ 平成17年 1996～2005	昭和61年 ～ 平成7年 1986～1995	昭和60年 以前 1985 or earlier
母集団企業数(社)	245 135	2 141	757	1 603	11 593	30 842	59 868	137 766
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	—	—	—	—	—	0.2%	0.1%
30歳代	2.5%	4.7%	4.2%	5.6%	5.0%	2.2%	1.9%	2.5%
40歳代	16.2%	25.6%	18.3%	25.8%	24.0%	15.0%	15.0%	16.0%
50歳代	23.3%	34.6%	30.5%	40.1%	26.5%	23.2%	19.6%	24.3%
60歳代	31.2%	26.8%	24.1%	21.9%	30.9%	35.1%	35.0%	29.0%
70歳代	22.3%	6.0%	—	4.3%	12.0%	23.4%	23.6%	23.0%
80歳代以上	4.4%	2.3%	22.8%	2.3%	1.7%	1.2%	4.8%	5.1%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	30.3%	52.5%	51.1%	56.1%	59.2%	58.1%	44.6%	14.7%
2.親族内での承継	58.2%	38.4%	20.2%	27.1%	24.4%	29.2%	45.1%	74.1%
3.社内人材の昇格	5.2%	1.4%	18.5%	7.1%	6.3%	4.7%	4.9%	5.3%
4.グループ会社からの派遣	3.3%	6.1%	9.1%	7.5%	4.2%	4.3%	3.0%	3.0%
5.上記1.～4.以外の外部からの招へい	1.1%	0.4%	1.2%	0.1%	0.9%	1.1%	0.9%	1.2%
6.その他	1.9%	1.1%	—	2.1%	5.1%	2.6%	1.4%	1.6%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	15.6%	58.4%	38.5%	13.3%	8.4%	13.6%	13.6%	16.8%
5年～10年未満	14.9%	6.4%	61.5%	66.9%	37.3%	6.4%	11.8%	15.5%
10年～20年未満	27.8%	14.3%	—	12.2%	49.3%	51.0%	16.9%	26.1%
20年～30年未満	20.3%	13.5%	—	7.7%	4.0%	25.6%	34.3%	14.7%
30年以上	21.4%	7.4%	—	—	1.1%	3.4%	23.4%	26.9%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	35.6%	37.3%	40.1%	9.2%	22.6%	27.7%	32.8%	39.9%
2.役員・従業員承継を考えている	8.4%	9.2%	15.7%	10.2%	8.9%	12.6%	9.3%	6.9%
3.会社への引継ぎを考えている	1.4%	3.2%	1.0%	3.1%	2.4%	1.1%	1.2%	1.5%
4.個人への引継ぎを考えている	0.9%	—	—	—	0.7%	3.3%	0.7%	0.5%
5.上記1.～4.以外の方法による事業承継を考えている	2.1%	—	2.3%	2.1%	2.5%	2.9%	2.3%	1.8%
6.現在の事業を継続するつもりはない	11.6%	3.2%	3.6%	12.3%	7.7%	8.9%	13.8%	11.7%
7.今はまだ事業承継について考えていない	37.4%	43.3%	33.8%	63.0%	54.2%	40.4%	37.9%	34.7%
8.その他	2.7%	3.8%	3.6%	—	0.9%	3.1%	2.0%	3.0%

(注) 計には、NA（設立年不明）分も含まれる。

16. Status of business successions

(5) Table of foundation year by industry type (business corporations) (Continued)

情報通信業 Information and communications								Fiscal 2017
計	平成26年 以降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以前	
Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier	
36 139	861	334	718	6 257	12 086	8 938	6 705	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	—	—	1.4%	0.1%	0.1%	—	—	20 years old and under
2.2%	7.8%	15.7%	17.2%	4.1%	1.0%	1.1%	1.1%	30s
15.9%	34.8%	39.5%	36.8%	33.9%	13.2%	7.6%	10.0%	40s
34.1%	33.2%	25.8%	31.6%	35.7%	38.9%	35.1%	24.3%	50s
33.9%	19.9%	18.2%	12.0%	21.4%	37.4%	40.7%	36.3%	60s
11.4%	4.4%	0.8%	0.5%	4.5%	8.4%	12.6%	22.2%	70s
2.3%	—	—	0.5%	0.3%	0.9%	3.0%	6.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
67.1%	80.8%	86.7%	82.3%	82.0%	79.6%	65.0%	30.8%	1. Founder
10.1%	3.0%	3.3%	2.0%	1.8%	4.7%	9.2%	31.4%	2. Interfamilial succession
12.6%	6.3%	6.1%	4.5%	7.6%	7.2%	15.7%	25.6%	3. Internal promotion
3.4%	3.5%	3.1%	2.7%	2.9%	2.8%	3.9%	4.3%	4. Dispatch from affiliate company
2.2%	4.0%	—	3.1%	1.6%	1.7%	2.2%	3.4%	5. Invitation from outside, excluding 1. to 4. above
4.5%	2.3%	0.8%	5.4%	4.1%	4.0%	4.0%	4.4%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
13.8%	79.6%	27.0%	12.1%	8.0%	8.8%	12.2%	18.9%	Less than 5 years
17.1%	3.4%	65.4%	77.8%	43.3%	6.1%	8.7%	17.2%	at least 5 years but less than 10 years
39.4%	3.7%	4.3%	8.2%	47.5%	67.8%	16.1%	22.3%	at least 10 years but less than 20 years
19.3%	12.0%	3.3%	1.4%	0.6%	16.2%	47.6%	8.8%	at least 20 years but less than 30 years
10.3%	1.3%	—	0.5%	0.5%	1.0%	15.4%	32.8%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
9.3%	5.9%	—	3.4%	4.7%	6.2%	11.5%	18.0%	1. Considering interfamilial succession
18.4%	16.3%	3.3%	16.2%	16.2%	15.7%	20.7%	24.0%	2. Considering executive or employee succession
3.1%	2.8%	—	4.5%	1.7%	2.4%	3.8%	4.7%	3. Considering transfer to company
0.8%	—	—	—	0.4%	1.0%	0.7%	1.1%	4. Considering transfer to individual
3.9%	0.4%	3.1%	—	1.2%	6.9%	3.4%	2.5%	5. Considering business succession in ways other than 1. to 4. above
12.8%	13.9%	2.4%	9.5%	9.7%	18.2%	12.8%	7.0%	6. Not considering succession of current business
49.3%	58.6%	88.3%	64.7%	64.5%	47.7%	44.1%	38.6%	7. Not considering business succession yet
2.5%	2.1%	2.9%	1.7%	1.6%	1.9%	2.9%	4.1%	8. Other

Notes: The number of "Total" includes the number of N/A(Unknown).

16. 事業承継の状況

(5) 産業別・設立年別表（法人企業）（続き）

平成29年度	運輸業、郵便業 Transport and postal activities							
	計 Total	平成26年 以降 2014 or later	平成25年 2013	平成24年 2012	平成18年 ～ 平成23年 2006～2011	平成8年 ～ 平成17年 1996～2005	昭和61年 ～ 平成7年 1986～1995	昭和60年 以前 1985 or earlier
母集団企業数(社)	49 320	759	267	654	3 294	7 891	9 649	26 568
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	—	2.9%	1.2%	—	0.1%	0.3%	—
30歳代	2.2%	10.1%	2.8%	11.6%	3.1%	2.1%	1.3%	2.0%
40歳代	16.3%	24.8%	13.1%	26.1%	23.9%	17.8%	15.3%	14.7%
50歳代	28.6%	13.6%	36.9%	21.7%	31.5%	34.4%	27.3%	27.6%
60歳代	30.1%	34.3%	34.0%	23.2%	29.1%	29.1%	30.1%	30.5%
70歳代	18.9%	15.2%	10.3%	13.9%	10.4%	14.8%	22.8%	20.1%
80歳代以上	3.8%	2.0%	—	2.3%	2.1%	1.7%	2.9%	5.1%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	31.2%	58.4%	56.9%	56.4%	68.3%	57.3%	42.5%	12.9%
2.親族内での承継	47.8%	19.2%	32.8%	26.1%	14.3%	23.9%	37.5%	64.3%
3.社内人材の昇格	7.3%	5.0%	5.3%	8.3%	4.5%	7.1%	6.7%	8.0%
4.グループ会社からの派遣	7.9%	6.1%	—	4.5%	5.1%	6.8%	9.5%	8.2%
5.上記1.～4.以外の外部からの招へい	2.2%	1.0%	5.0%	—	3.6%	1.6%	1.8%	2.5%
6.その他	3.6%	10.3%	—	4.8%	4.2%	3.3%	2.0%	4.1%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	19.7%	70.3%	44.3%	18.3%	13.9%	15.4%	18.5%	20.6%
5年～10年未満	18.1%	17.1%	45.8%	75.4%	29.9%	10.0%	15.0%	18.2%
10年～20年未満	30.7%	4.4%	9.9%	1.7%	48.8%	57.6%	20.1%	26.1%
20年～30年未満	16.9%	8.2%	—	4.6%	3.4%	14.4%	33.1%	14.3%
30年以上	14.5%	—	—	—	4.0%	2.6%	13.3%	20.8%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	36.1%	19.0%	41.4%	41.6%	19.0%	31.6%	33.4%	40.9%
2.役員・従業員承継を考えている	9.3%	16.1%	15.6%	5.8%	13.3%	8.0%	8.5%	9.2%
3.会社への引継ぎを考えている	2.2%	2.9%	—	1.2%	1.2%	2.1%	3.4%	1.9%
4.個人への引継ぎを考えている	0.3%	—	—	—	1.1%	0.4%	0.5%	0.2%
5.上記1.～4.以外の方法による事業承継を考えている	3.2%	—	—	2.2%	0.6%	3.1%	3.9%	3.4%
6.現在の事業を継続するつもりはない	5.5%	2.1%	8.8%	2.4%	5.2%	5.7%	7.2%	5.0%
7.今はまだ事業承継について考えていない	40.7%	57.9%	34.2%	45.3%	57.5%	47.0%	40.4%	36.3%
8.その他	2.7%	2.0%	—	1.7%	2.1%	2.1%	2.6%	3.2%

(注) 計には、NA（設立年不明）分も含まれる。

16. Status of business successions

(5) Table of foundation year by industry type (business corporations) (Continued)

卸売業 Wholesale								Fiscal 2017
計	平成26年 以降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以前	
Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier	
158 561	2 122	625	2 101	12 107	24 465	33 405	83 155	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.2%	—	—	—	—	0.8%	0.3%	—	20 years old and under
1.8%	3.4%	—	0.8%	2.1%	1.3%	2.1%	1.8%	30s
15.0%	38.1%	43.2%	19.1%	20.9%	11.6%	16.3%	13.7%	40s
27.5%	30.8%	12.3%	41.0%	34.7%	30.4%	21.7%	27.7%	50s
33.2%	11.5%	44.6%	29.4%	33.6%	38.2%	34.4%	31.7%	60s
19.0%	12.5%	—	9.8%	8.0%	16.0%	23.8%	20.1%	70s
3.2%	3.8%	—	—	0.6%	1.7%	1.3%	5.0%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
34.3%	51.6%	70.5%	87.0%	76.2%	64.3%	41.8%	14.3%	1. Founder
51.1%	37.1%	17.5%	1.4%	11.1%	20.3%	44.3%	70.4%	2. Interfamilial succession
8.4%	7.2%	—	3.9%	5.0%	7.0%	9.2%	9.2%	3. Internal promotion
2.8%	0.7%	—	—	2.6%	3.2%	1.4%	3.5%	4. Dispatch from affiliate company
1.2%	—	11.9%	3.1%	1.5%	0.8%	1.0%	1.3%	5. Invitation from outside, excluding 1. to 4. above
2.2%	3.4%	0.2%	4.7%	3.6%	4.3%	2.3%	1.3%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
16.9%	73.3%	48.4%	—	10.6%	12.0%	16.1%	18.5%	Less than 5 years
16.8%	8.7%	44.5%	92.8%	46.5%	6.8%	13.2%	15.0%	at least 5 years but less than 10 years
32.8%	14.6%	7.1%	7.2%	35.8%	65.1%	21.5%	28.5%	at least 10 years but less than 20 years
17.5%	—	—	—	5.5%	15.6%	31.1%	15.2%	at least 20 years but less than 30 years
16.0%	3.4%	—	—	1.5%	0.5%	18.1%	22.9%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
32.0%	21.4%	—	17.6%	16.3%	28.4%	34.2%	35.4%	1. Considering interfamilial succession
9.5%	6.2%	23.1%	30.8%	11.2%	9.2%	6.8%	9.9%	2. Considering executive or employee succession
3.1%	4.2%	—	0.9%	3.8%	3.3%	3.1%	2.9%	3. Considering transfer to company
0.5%	3.3%	—	6.0%	0.7%	0.9%	0.2%	0.2%	4. Considering transfer to individual
1.5%	—	—	—	1.6%	1.0%	1.4%	1.7%	5. Considering business succession in ways other than 1. to 4. above
13.3%	10.3%	6.3%	6.4%	11.6%	15.4%	16.3%	12.1%	6. Not considering succession of current business
38.6%	54.6%	70.6%	38.4%	54.1%	39.0%	36.5%	36.3%	7. Not considering business succession yet
1.6%	—	—	—	0.7%	2.8%	1.4%	1.5%	8. Other

Notes: The number of "Total" includes the number of N/A(Unknown).

16. 事業承継の状況

(5) 産業別・設立年別表（法人企業）（続き）

平成29年度	小売業 Retail							
	計 Total	平成26年 以降 2014 or later	平成25年 2013	平成24年 2012	平成18年 ～ 平成23年 2006～2011	平成8年 ～ 平成17年 1996～2005	昭和61年 ～ 平成7年 1986～1995	昭和60年 以前 1985 or earlier
母集団企業数(社)	231 154	4 610	3 505	2 245	16 844	38 478	51 717	113 083
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.2%	—	—	—	0.9%	0.7%	0.1%	—
30歳代	4.3%	20.3%	2.9%	—	5.2%	5.0%	2.1%	4.4%
40歳代	15.2%	23.0%	11.7%	0.6%	24.6%	23.0%	13.5%	11.6%
50歳代	23.1%	34.1%	58.3%	31.0%	26.7%	23.0%	29.0%	18.3%
60歳代	34.6%	18.1%	27.1%	27.1%	37.0%	30.1%	37.7%	35.6%
70歳代	18.0%	4.6%	—	41.3%	4.9%	16.5%	15.9%	22.1%
80歳代以上	4.6%	—	—	—	0.6%	1.7%	1.7%	8.0%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	40.0%	65.5%	51.6%	59.5%	72.9%	64.8%	53.0%	19.0%
2.親族内での承継	50.9%	17.8%	40.7%	38.7%	12.5%	23.9%	36.0%	74.5%
3.社内人材の昇格	3.6%	2.4%	—	1.1%	8.7%	4.4%	2.0%	3.5%
4.グループ会社からの派遣	1.4%	2.7%	7.7%	—	0.8%	1.3%	1.8%	1.2%
5.上記1.～4.以外の外部からの招へい	1.6%	11.4%	—	0.7%	3.4%	1.7%	0.8%	1.3%
6.その他	2.5%	0.3%	—	—	1.7%	3.8%	6.3%	0.6%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	14.6%	78.9%	16.8%	0.7%	10.3%	8.6%	11.8%	15.8%
5年～10年未満	14.4%	9.8%	68.7%	95.9%	49.6%	8.1%	12.8%	9.0%
10年～20年未満	26.1%	11.1%	14.5%	3.4%	33.9%	61.9%	11.7%	20.7%
20年～30年未満	22.6%	—	—	—	3.2%	18.8%	43.1%	19.4%
30年以上	22.3%	0.2%	—	—	3.1%	2.6%	20.5%	35.1%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	32.5%	7.4%	31.5%	39.8%	25.5%	20.6%	28.0%	40.7%
2.役員・従業員承継を考えている	5.9%	26.0%	9.3%	1.2%	5.8%	5.7%	8.5%	4.0%
3.会社への引継ぎを考えている	1.4%	0.6%	—	—	1.3%	1.3%	1.1%	1.8%
4.個人への引継ぎを考えている	1.4%	—	—	—	4.9%	1.1%	1.0%	1.4%
5.上記1.～4.以外の方法による事業承継を考えている	1.6%	1.6%	—	—	2.0%	3.0%	1.5%	1.1%
6.現在の事業を継続するつもりはない	14.7%	3.2%	13.9%	2.8%	7.2%	10.3%	14.6%	18.1%
7.今はまだ事業承継について考えていない	40.3%	61.2%	45.3%	55.9%	53.4%	55.4%	42.1%	30.7%
8.その他	2.3%	—	—	0.3%	0.1%	2.6%	3.3%	2.2%

(注) 計には、NA（設立年不明）分も含まれる。

16. Status of business successions

(5) Table of foundation year by industry type (business corporations) (Continued)

不動産業、物品賃貸業 Real estate and goods rental and leasing								Fiscal 2017
計	平成26年 以降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以前	
Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier	
159 366	2 245	576	1 251	14 101	27 470	44 633	68 544	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	—	—	—	0.2%	0.1%	0.1%	0.2%	20 years old and under
2.3%	—	21.2%	7.3%	4.7%	3.0%	2.2%	1.5%	30s
10.5%	24.7%	42.0%	21.0%	21.9%	11.4%	8.4%	8.1%	40s
19.7%	20.0%	34.4%	21.7%	25.6%	28.1%	18.1%	16.3%	50s
31.5%	25.4%	2.3%	33.9%	29.9%	30.1%	34.1%	31.1%	60s
25.3%	25.8%	—	16.1%	11.0%	20.7%	28.1%	28.6%	70s
10.5%	4.1%	—	—	6.6%	6.6%	9.1%	14.2%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
47.4%	93.9%	63.1%	98.4%	79.9%	68.2%	54.1%	25.7%	1. Founder
43.8%	1.3%	36.9%	0.4%	9.2%	23.9%	37.3%	65.2%	2. Interfamilial succession
3.5%	0.6%	—	0.7%	6.1%	3.3%	3.6%	3.0%	3. Internal promotion
1.4%	0.1%	—	—	0.6%	1.4%	0.9%	1.9%	4. Dispatch from affiliate company
1.1%	—	—	0.5%	0.4%	0.5%	1.3%	1.3%	5. Invitation from outside, excluding 1. to 4. above
2.9%	4.0%	—	—	3.9%	2.8%	2.7%	2.9%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
14.5%	77.7%	39.8%	1.8%	7.7%	14.7%	12.1%	15.4%	Less than 5 years
15.3%	7.3%	60.2%	97.7%	44.8%	7.6%	11.0%	13.3%	at least 5 years but less than 10 years
28.8%	13.5%	—	0.2%	44.1%	56.9%	18.4%	22.6%	at least 10 years but less than 20 years
20.6%	0.3%	—	0.2%	1.6%	18.7%	38.3%	15.0%	at least 20 years but less than 30 years
20.8%	1.2%	—	—	1.8%	2.1%	20.3%	33.7%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
49.1%	36.0%	34.4%	53.4%	35.0%	41.9%	51.7%	53.5%	1. Considering interfamilial succession
3.4%	15.8%	2.9%	2.0%	1.8%	4.2%	3.0%	3.3%	2. Considering executive or employee succession
0.7%	—	—	2.5%	0.2%	0.8%	0.5%	0.9%	3. Considering transfer to company
0.7%	—	—	—	—	1.6%	1.6%	—	4. Considering transfer to individual
1.3%	0.7%	—	—	3.0%	0.4%	0.9%	1.7%	5. Considering business succession in ways other than 1. to 4. above
9.6%	12.0%	—	—	10.3%	9.1%	10.4%	9.3%	6. Not considering succession of current business
33.6%	35.5%	62.7%	42.1%	48.9%	40.4%	30.2%	29.5%	7. Not considering business succession yet
1.6%	—	—	—	0.9%	1.5%	1.8%	1.8%	8. Other

Notes: The number of "Total" includes the number of N/A(Unknown).

16. 事業承継の状況

(5) 産業別・設立年別表（法人企業）（続き）

平成29年度	学術研究, 専門・技術サービス業 Scientific research, professional and technical services							
	計	平成26年 以降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以前
	Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier
母集団企業数(社)	75 963	2 039	1 050	1 326	10 663	17 953	23 676	19 118
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.0%	—	—	—	—	—	0.0%	—
30歳代	2.2%	19.1%	16.5%	9.0%	2.6%	1.3%	0.8%	1.4%
40歳代	12.2%	23.1%	24.0%	29.9%	22.6%	9.7%	5.5%	14.2%
50歳代	25.4%	14.3%	27.3%	35.2%	30.8%	38.3%	20.0%	17.6%
60歳代	40.6%	31.5%	29.2%	22.8%	32.9%	34.4%	51.8%	39.6%
70歳代	16.9%	12.0%	2.9%	3.0%	10.6%	15.0%	19.3%	21.5%
80歳代以上	2.6%	—	—	—	0.5%	1.2%	2.6%	5.7%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	67.9%	88.8%	86.4%	89.3%	83.8%	82.8%	74.7%	31.6%
2.親族内での承継	17.1%	1.9%	5.9%	—	5.3%	7.8%	13.4%	40.5%
3.社内人材の昇格	9.4%	0.4%	4.4%	5.0%	4.3%	6.2%	6.7%	20.4%
4.グループ会社からの派遣	1.6%	0.5%	3.0%	2.1%	2.1%	0.9%	1.0%	2.5%
5.上記1.～4.以外の外部からの招へい	1.6%	7.8%	—	2.3%	1.2%	0.5%	1.5%	2.4%
6.その他	2.4%	0.6%	0.3%	1.2%	3.3%	1.7%	2.6%	2.6%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	12.2%	81.6%	47.2%	14.5%	5.2%	4.5%	8.8%	18.0%
5年～10年未満	14.5%	2.1%	41.3%	82.1%	46.2%	5.2%	5.3%	12.3%
10年～20年未満	31.3%	6.5%	6.0%	2.7%	46.1%	67.1%	10.6%	21.5%
20年～30年未満	25.2%	0.4%	3.0%	0.7%	1.9%	21.8%	52.8%	12.3%
30年以上	16.8%	9.3%	2.4%	—	0.5%	1.4%	22.5%	35.9%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	18.6%	24.1%	5.3%	10.5%	12.0%	14.5%	22.7%	22.0%
2.役員・従業員承継を考えている	13.6%	21.6%	16.3%	11.6%	9.3%	12.0%	14.0%	16.3%
3.会社への引継ぎを考えている	1.3%	2.1%	0.8%	1.9%	0.7%	1.3%	1.4%	1.4%
4.個人への引継ぎを考えている	1.0%	1.5%	2.9%	0.7%	0.9%	0.5%	1.6%	0.6%
5.上記1.～4.以外の方法による事業承継を考えている	1.9%	—	3.2%	1.5%	1.7%	0.8%	2.0%	3.0%
6.現在の事業を継続するつもりはない	18.6%	1.2%	13.8%	14.8%	22.8%	22.6%	20.2%	12.4%
7.今はまだ事業承継について考えていない	43.2%	47.9%	57.6%	58.9%	51.3%	47.1%	36.1%	41.5%
8.その他	1.8%	1.5%	—	—	1.2%	1.2%	2.0%	2.7%

(注) 計には、NA（設立年不明）分も含まれる。

16. Status of business successions

(5) Table of foundation year by industry type (business corporations) (Continued)

宿泊業、飲食サービス業 Accommodations, eating and drinking services								Fiscal 2017
計	平成26年以降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以前	
Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier	
87 682	911	572	1 106	10 111	15 110	20 903	38 663	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.0%	—	—	—	—	—	—	0.0%	20 years old and under
3.0%	1.4%	—	22.0%	6.9%	0.4%	4.4%	1.8%	30s
16.9%	5.9%	15.5%	34.8%	41.4%	18.7%	11.1%	12.8%	40s
20.7%	24.8%	40.7%	9.4%	25.9%	26.3%	25.0%	14.8%	50s
32.8%	67.9%	43.8%	24.8%	16.4%	34.4%	37.9%	33.1%	60s
21.3%	—	—	9.0%	9.3%	20.0%	17.6%	28.5%	70s
5.2%	—	—	—	0.2%	0.2%	3.9%	8.9%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
43.6%	71.3%	59.9%	67.4%	62.7%	68.1%	54.2%	21.2%	1. Founder
47.5%	16.1%	39.9%	8.6%	17.9%	24.2%	38.9%	71.5%	2. Interfamilial succession
2.9%	1.4%	—	—	7.0%	2.4%	2.3%	2.6%	3. Internal promotion
1.3%	11.3%	0.2%	—	3.0%	1.4%	1.0%	0.7%	4. Dispatch from affiliate company
1.1%	—	—	24.1%	0.3%	1.3%	1.3%	0.5%	5. Invitation from outside, excluding 1. to 4. above
3.6%	—	—	—	9.0%	2.7%	2.4%	3.4%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
11.6%	87.9%	0.8%	—	10.2%	9.5%	8.1%	13.6%	Less than 5 years
14.9%	3.5%	43.8%	100.0%	36.6%	3.7%	16.4%	10.2%	at least 5 years but less than 10 years
29.5%	1.4%	—	—	49.8%	61.9%	10.1%	23.7%	at least 10 years but less than 20 years
21.5%	7.2%	39.9%	—	3.4%	20.6%	43.7%	15.3%	at least 20 years but less than 30 years
22.5%	—	15.5%	—	—	4.4%	21.7%	37.2%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
36.9%	54.3%	43.5%	9.9%	15.0%	33.6%	34.3%	45.4%	1. Considering interfamilial succession
4.3%	9.5%	—	1.1%	16.6%	3.5%	2.4%	2.3%	2. Considering executive or employee succession
0.7%	—	—	—	1.0%	0.1%	0.1%	1.2%	3. Considering transfer to company
1.7%	—	—	—	—	4.2%	1.7%	1.3%	4. Considering transfer to individual
1.2%	—	—	—	2.7%	0.2%	1.2%	1.2%	5. Considering business succession in ways other than 1. to 4. above
13.5%	—	—	—	14.8%	8.6%	16.5%	14.5%	6. Not considering succession of current business
38.7%	33.4%	56.5%	88.9%	49.7%	49.2%	39.8%	29.5%	7. Not considering business succession yet
3.0%	2.8%	—	—	0.2%	0.6%	4.0%	4.4%	8. Other

Notes: The number of "Total" includes the number of N/A(Unknown).

16. 事業承継の状況

(5) 産業別・設立年別表（法人企業）（続き）

平成29年度	生活関連サービス業、娯楽業 Living-related and personal services and amusement services							
	計	平成26年 以降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以前
	Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier
母集団企業数(社)	57 322	1 038	637	630	6 475	12 022	16 376	19 710
社長(個人事業主)の年齢別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
20歳代以下	0.1%	—	—	2.8%	—	0.2%	0.1%	0.1%
30歳代	3.4%	14.6%	24.1%	15.7%	6.2%	2.7%	2.3%	2.2%
40歳代	18.0%	37.6%	33.2%	37.2%	34.0%	20.6%	12.0%	13.8%
50歳代	26.3%	25.4%	18.2%	20.1%	33.5%	35.9%	24.1%	20.4%
60歳代	30.6%	14.9%	11.5%	15.1%	16.3%	27.3%	38.5%	32.7%
70歳代	17.9%	5.9%	9.2%	8.5%	8.9%	12.5%	18.8%	24.7%
80歳代以上	3.7%	1.6%	3.8%	0.6%	1.1%	0.8%	4.1%	6.1%
社長(個人事業主)の就任経緯別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.創業者	51.7%	64.2%	82.0%	70.7%	77.3%	70.7%	56.9%	25.3%
2.親族内での承継	37.4%	25.9%	9.3%	11.1%	12.1%	17.0%	34.4%	62.7%
3.社内人材の昇格	4.3%	0.8%	4.8%	4.3%	2.9%	3.2%	3.6%	6.2%
4.グループ会社からの派遣	2.1%	5.8%	0.7%	4.9%	1.3%	2.6%	1.4%	2.4%
5.上記1.～4.以外の外部からの招へい	1.5%	1.7%	1.2%	—	2.2%	1.9%	1.1%	1.4%
6.その他	3.1%	1.6%	2.0%	9.0%	4.1%	4.7%	2.6%	2.1%
社長(個人事業主)の在任期間別の割合	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
5年未満	12.7%	71.3%	36.8%	15.7%	8.2%	9.2%	9.8%	14.8%
5年～10年未満	15.2%	13.5%	47.4%	80.1%	37.8%	6.6%	10.1%	14.4%
10年～20年未満	32.0%	8.5%	15.0%	4.2%	49.9%	63.1%	16.5%	22.7%
20年～30年未満	21.9%	0.4%	—	—	2.3%	18.3%	44.5%	14.1%
30年以上	18.2%	6.3%	0.8%	—	1.7%	2.8%	19.2%	34.0%
事業承継の意向	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1.親族内承継を考えている	30.9%	25.2%	22.5%	18.6%	21.7%	25.0%	33.3%	36.5%
2.役員・従業員承継を考えている	8.0%	12.7%	20.9%	8.4%	13.2%	7.7%	7.8%	5.9%
3.会社への引継ぎを考えている	1.3%	1.6%	—	1.4%	1.9%	1.8%	0.8%	1.2%
4.個人への引継ぎを考えている	1.6%	1.3%	—	—	0.5%	1.3%	1.3%	2.7%
5.上記1.～4.以外の方法による事業承継を考えている	1.9%	2.2%	—	1.4%	2.8%	2.4%	1.4%	1.6%
6.現在の事業を継続するつもりはない	11.3%	3.5%	—	1.3%	4.1%	11.2%	13.3%	13.2%
7.今はまだ事業承継について考えていない	42.9%	50.3%	55.9%	66.5%	54.5%	47.7%	40.4%	36.7%
8.その他	2.2%	3.3%	0.7%	2.6%	1.3%	2.9%	1.8%	2.3%

(注) 計には、NA（設立年不明）分も含まれる。

16. Status of business successions

(5) Table of foundation year by industry type (business corporations) (Continued)

サービス業（他に分類されないもの） Services (N. E. C.)								Fiscal 2017
計	平成26年以降	平成25年	平成24年	平成18年 ～ 平成23年	平成8年 ～ 平成17年	昭和61年 ～ 平成7年	昭和60年 以前	
Total	2014 or later	2013	2012	2006～2011	1996～2005	1986～1995	1985 or earlier	
78 618	2 048	702	824	9 038	17 455	20 294	28 065	No. of enterprises in parent population
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by age group
0.1%	—	—	—	—	0.2%	0.1%	—	20 years old and under
2.5%	3.2%	—	8.2%	2.7%	3.4%	3.0%	1.4%	30s
19.0%	22.6%	29.5%	20.3%	32.1%	18.8%	16.8%	16.0%	40s
25.2%	26.3%	17.7%	37.6%	28.0%	31.4%	24.1%	20.6%	50s
32.5%	23.8%	4.9%	12.4%	22.6%	33.3%	37.2%	33.9%	60s
17.1%	24.0%	47.8%	10.7%	8.2%	11.7%	16.5%	22.8%	70s
3.6%	—	0.1%	10.7%	6.4%	1.1%	2.4%	5.4%	80s and over
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by reason for assuming office
43.9%	62.5%	61.0%	62.7%	63.8%	62.9%	48.1%	20.0%	1. Founder
37.9%	9.4%	6.0%	12.3%	16.9%	16.6%	37.7%	61.9%	2. Interfamilial succession
7.9%	5.4%	4.2%	10.9%	6.4%	7.4%	8.2%	8.8%	3. Internal promotion
4.1%	5.6%	6.0%	10.6%	5.9%	3.9%	3.2%	3.9%	4. Dispatch from affiliate company
1.7%	—	13.5%	—	2.2%	1.5%	1.5%	1.9%	5. Invitation from outside, excluding 1. to 4. above
4.4%	17.1%	9.4%	3.4%	4.7%	7.7%	1.4%	3.5%	6. Other
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Proportion of presidents (self-employed proprietors) by term of
20.1%	84.4%	35.2%	17.2%	13.7%	16.6%	15.9%	22.6%	Less than 5 years
16.5%	7.4%	51.4%	75.6%	37.7%	8.3%	12.0%	16.4%	at least 5 years but less than 10 years
32.1%	8.2%	13.2%	7.2%	45.1%	57.1%	18.8%	24.8%	at least 10 years but less than 20 years
17.2%	—	—	—	1.9%	16.2%	37.6%	10.1%	at least 20 years but less than 30 years
14.0%	—	0.2%	—	1.5%	1.8%	15.7%	26.2%	30 years or more
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	Business succession intention
29.1%	19.2%	28.8%	21.4%	12.7%	22.7%	31.7%	37.5%	1. Considering interfamilial succession
9.7%	14.6%	15.4%	7.4%	7.8%	8.6%	10.0%	10.5%	2. Considering executive or employee succession
1.4%	3.6%	3.2%	1.7%	2.5%	1.9%	1.2%	0.7%	3. Considering transfer to company
1.6%	1.5%	—	—	2.9%	3.2%	0.9%	0.9%	4. Considering transfer to individual
1.7%	—	—	—	3.4%	0.8%	1.7%	1.9%	5. Considering business succession in ways other than 1. to 4. above
9.6%	5.8%	—	—	10.7%	9.0%	10.3%	9.6%	6. Not considering succession of current business
44.4%	55.0%	50.5%	62.9%	58.0%	51.2%	41.3%	36.8%	7. Not considering business succession yet
2.4%	0.2%	2.1%	6.5%	1.9%	2.6%	2.9%	2.1%	8. Other

Notes: The number of "Total" includes the number of N/A(Unknown).